

GROUP PROFILE

PROFILE

Exxaro is one of the largest and foremost black-owned, South Africa-based diversified resources companies, with current business interests in South Africa, Europe, Republic of the Congo and United States of America. It is listed on the JSE and has long been part of the Socially Responsible Investment (SRI) index, which was reconstituted as the FTSE/JSE Responsible Investment index in 2015.

Exxaro produced 42 million tonnes of coal per annum (Mtpa) (2014: 39Mtpa), reflecting contributions from the completed expansion of our flagship Grootegeluk mine and acquisition of TCSA, renamed ECC.

At 31 December 2015, Exxaro had assets of R52,6 billion and a market capitalisation of R15,8 billion (US\$10 billion). Although just nine years old, Exxaro's pedigree and skills were built over decades as a company rooted in South Africa and respected by its peers for its innovation, ethics and integrity.

Based on a well-executed strategy, solid returns, access to funds and quality resources, Exxaro is a unique listed investment opportunity into its chosen commodities.

| | | | | |
|--|--|---|---|---|
| Dreamvision Investments Proprietary Limited 54,1% | Morningtide Investments 168 Proprietary Limited (KagisoTiso) 9,7% | Capital Consortium Proprietary Limited (Eyabantu) 9,7% | Basadi Ba Kopane Investments Proprietary Limited 11,2% | Industrial Development Corporation Limited 15,3% |
|--|--|---|---|---|

| OUR OWNERSHIP STRUCTURE | | | | |
|--|---------------------------------|---------------|--------------------------|-------------------------------|
| Main Street 333 Proprietary Limited (BEE Holdco) | Anglo American plc ¹ | Exxaro Mpower | Minorities (free- float) | Other non-public shareholders |
| 52,09% | 9,70% | 0,77% | 37,27% | 0,17% |



POWERING POSSIBILITY

| INVESTMENT PORTFOLIO | | | | | |
|----------------------|-------------|--|----------------------------|--------------------------------------|-----------------------|
| | SIOC 20% | TRONOX 44% | MAFUBE 50:50 with Anglo | CENNERGI 50:50 with Tata Power | BLACK MOUNTAIN 26% |
| PRODUCTION | Iron ore | Titanium dioxide, pigment and Alkali chemicals | Coal | Wind energy | Zinc |

1. Held through Anglo South Africa Capital Proprietary Limited.

OUR COAL ASSETS BASE

ZONDERWATER

| | |
|-----------------------|------------------|
| Location | West of Lephale |
| Project stage | Concept phase |
| Product | Thermal coal |
| Resources (inclusive) | 22,7Mt indicated |
| Reserves | Not yet declared |
| Mining method | Underground |

THABAMETSI

| | |
|-----------------------|---------------------------------|
| Location | West of Lephale |
| Project stage | Feasibility concluded |
| Product | Thermal coal |
| Resources (inclusive) | 270Mt measured; 749Mt indicated |
| Reserves | 109Mt proved; 21Mt probable |
| Mining method | Open-cut and underground |
| Life of mine | 30+ years |

LEEUWPAN

| | |
|-----------------------|--------------------------------|
| Location | South-east of Delmas |
| Market | Domestic and export |
| Product | Thermal and metallurgical coal |
| Resources (inclusive) | 146,7Mt measured |
| Reserves | 18,7Mt proved; 80,5Mt probable |
| Mining method | Open-cut and underground |
| Run of mine | 3,8Mt |
| Life of mine | 14 years |

ELOFF (51%)

| | |
|-----------------------|--------------------------------|
| Location | South-west of Delmas |
| Project stage | Concept phase |
| Product | Thermal coal |
| Resources (inclusive) | 10Mt measured; 239Mt indicated |
| Reserves | Not yet declared |
| Mining method | Open-cut and underground |

BOTSWANA

GROOTEGELUK

| | |
|-----------------------|--|
| Location | West of Lephale |
| Market | Domestic and export |
| Product | Thermal, metallurgical and coking coal |
| Resources (inclusive) | 3 298Mt measured, 983Mt indicated |
| Reserves | 2 678Mt proved; 537Mt probable |
| Mining method | Open-cut |
| Run of mine | 45,3Mt |
| Life of mine | 30+ years |

MATLA

| | |
|-----------------------|---------------------------------|
| Location | West of Kriel |
| Market | Domestic (Eskom) |
| Product | Thermal coal |
| Resources (inclusive) | 516Mt measured; 255Mt indicated |
| Reserves | 188Mt proved; 69Mt probable |
| Mining method | Underground |
| Run of mine | 15,7Mt |
| Life of mine | 10+ years |

DORSTFONTEIN COMPLEX (74%)

| | |
|-----------------------|-------------------------------|
| Location | West of Kriel |
| Market | Export |
| Product | Thermal coal |
| Resources (inclusive) | 94Mt measured; 47Mt indicated |
| Reserves | 12,2Mt proved; 8,1Mt probable |
| Mining method | Open-cut and underground |
| Run of mine | 4,2Mt |

● LEPHALALE

NORTH WEST

● PRETORIA

GAUTENG

● JOHANNESBURG

FREE STATE



Only mineral assets with measured and indicated resources are illustrated. Inferred resources are reported in the supplementary consolidated mineral resources and reserves report (CMRR).

LIMPOPO

| INYANDA* | |
|-----------------------|-----------------------------|
| Location | North of eMalahleni |
| Market | Export |
| Product | Thermal coal |
| Resources (inclusive) | Resources depleted |
| Reserves | Reserves depleted |
| Mining method | Open-cut |
| Run of mine | 1,5Mt |
| Life of mine | Reached end of life in 2015 |

| TSHIKONDENI* | |
|-----------------------|-----------------------------|
| Location | East of Mutale |
| Product | Coking coal |
| Market | Domestic (ArcelorMittal) |
| Resources (inclusive) | 28,8Mt |
| Reserve | 0 mine closure |
| Mining method | Underground |
| Run of mine | 0,3Mt |
| Life of mine | Reached end of life in 2014 |

MOZAMBIQUE

| NORTH BLOCK COMPLEX | |
|-----------------------|-----------------|
| Location | West of Belfast |
| Market | Domestic |
| Product | Thermal coal |
| Resources (inclusive) | 23,4Mt measured |
| Reserves | 9,2Mt proved |
| Mining method | Open-cut |
| Run of mine | 2,8Mt |
| Life of mine | 2 years |

● POLOKWANE

| TUMELO (49%) | |
|-----------------------|------------------------|
| Location | North-west of Hendrina |
| Market | Export |
| Product | Thermal coal |
| Resources (inclusive) | 6Mt measured |
| Reserves | Not yet declared |
| Mining method | Underground |

The mine is under care and maintenance.

| MAFUBE (50%) | |
|-----------------------|--------------------------------|
| Location | East of Middelburg |
| Market | Domestic and export |
| Product | Thermal coal |
| Resources (inclusive) | 164Mt measured; 13Mt indicated |
| Reserves | 2,5Mt proved; 120Mt probable |
| Mining method | Open-cut |
| Run of mine | 3,7Mt |
| Life of mine | 17 years |

| GLISA SOUTH | |
|-----------------------|-------------------------------|
| Location | West of Belfast |
| Project stage | Prefeasibility phase |
| Product | Thermal coal |
| Resources (inclusive) | 20Mt measured; 47Mt indicated |
| Reserves | Not yet declared |
| Mining method | Open-cut |

MPUMALANGA

● EMALAHLENI

| ARNOT* | |
|-----------------------|------------------------------------|
| Location | South of Middelburg |
| Market | Domestic (Eskom) |
| Product | Thermal coal |
| Resources (inclusive) | 138,5Mt measured; 64,3Mt indicated |
| Reserves | 17,9Mt probable |
| Mining method | Open-cut and underground |
| Run of mine | 1,4Mt |
| Life of mine | 8 years |

The coal supply agreement with Eskom was terminated on 31 December 2015.

| FORZANDO COMPLEX (74%) | |
|------------------------|-------------------------------|
| Location | North of Bethal |
| Market | Export |
| Product | Thermal coal |
| Resources (inclusive) | 57Mt measured; 38Mt indicated |
| Reserves | 7Mt proved; 4,5Mt probable |
| Mining method | Underground |
| Run of mine | 2,1Mt |

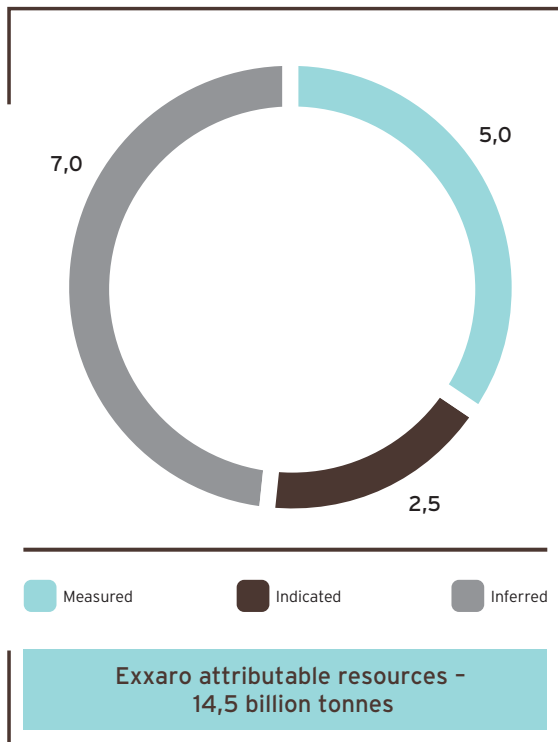
SWAZILAND

| BELFAST | |
|-----------------------|---------------------------------|
| Location | South of Belfast |
| Project stage | Feasibility concluded |
| Product | Thermal coal |
| Resources (inclusive) | 81Mt measured; 22,4Mt indicated |
| Reserves | 45,7Mt proved |
| Mining method | Open-cut |
| Life of mine | 17 years |

GROUP PROFILE (CONTINUED)

Coal

- Eight managed coal mines produced 42Mtpa of power station, steam and coking coal, up 7% on 2014. Most power station coal is supplied to the national power utility, Eskom
- In current market conditions, our char plant has been placed on care-and-maintenance
- Robust pipeline of greenfield and brownfield expansion projects:
 - The R3 billion Belfast mine is scheduled to be commissioned by 2018, depending on the water tribunal's progress with a current licence appeal and rezoning objection to enable construction to begin mid-2016. At full capacity the mine will deliver around 2,2Mtpa of export steam coal and 500 kilo tonnes per annum (ktpa) of power station coal
 - The bankable feasibility study for the opencast Thabametsi mine was completed by the end of 2014, and the integrated water use licence approved in January 2016, although an appeal has been lodged. Construction of the coal independent power-station plant by partners from Korea and Japan is planned for 2016. Thabametsi mine is projected to produce an average of 4Mtpa in power station coal for the independent power plant which, in turn, is expected to produce 600 megawatts (MW) by 2021.



Strong South African presence and market:

- Solid resource base - the biggest locally
- Resources in the Waterberg provide many growth opportunities and play a major part in our plans

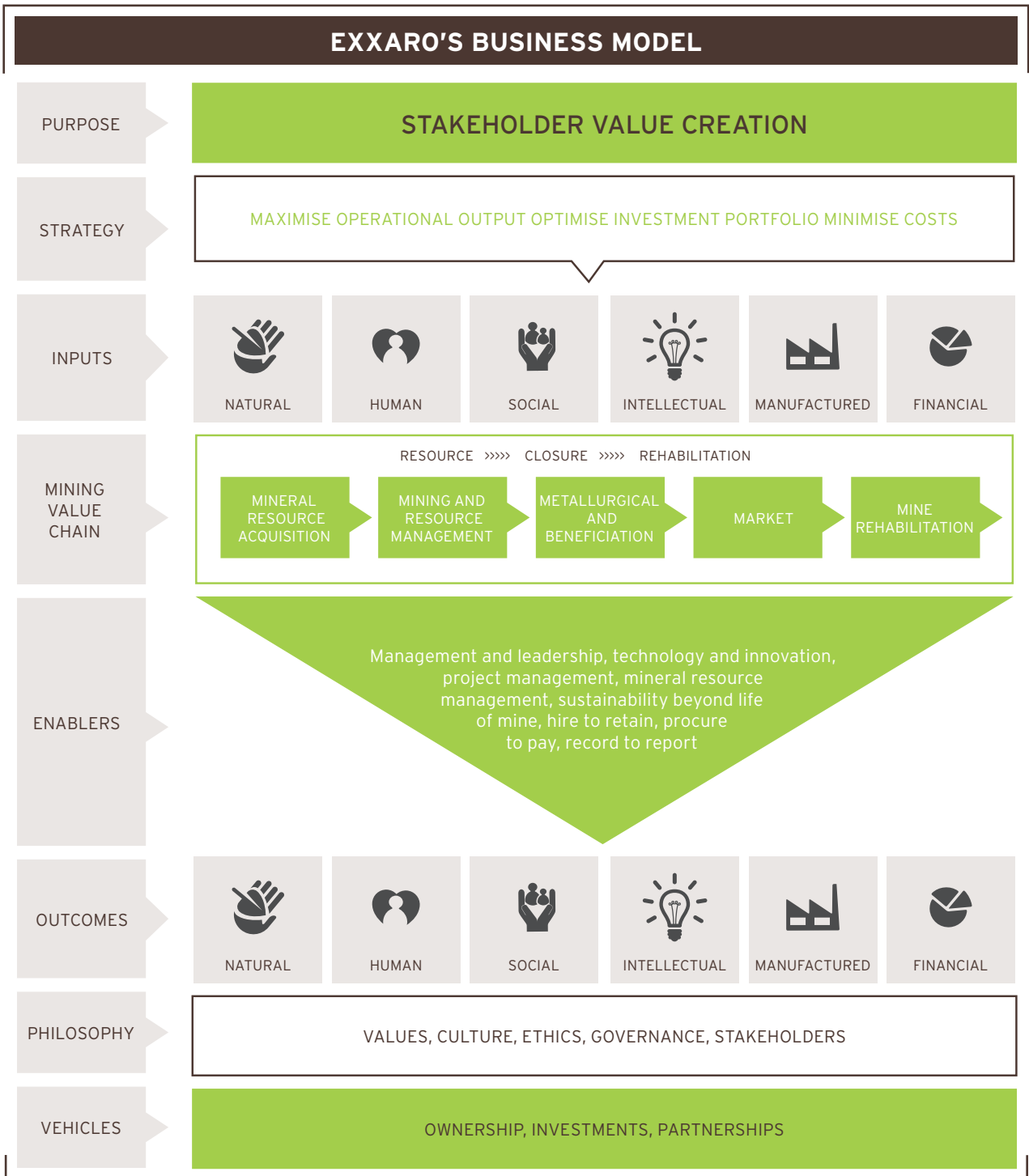
Grootegeluk is one of the most efficient mining operations in the world, and runs the world's largest coal-beneficiation complex. It is the only producing mine in the coal-rich Waterberg, adjacent to Eskom's existing Matimba and new Medupi power stations

Ferrous

- FerroAlloys produces gas-atomised ferrosilicon for use in dense medium separation plants
- Mayoko iron ore project remains on care-and-maintenance and current actions are limited to security of the mining convention

Investment portfolio

- Iron ore: 20% of SIOC, a leading supplier of high-quality iron ore to the global steel industry, and a subsidiary of the listed Kumba Iron Ore Limited (KIO)
- Titanium dioxide, pigments and chemicals: 26% direct interest in both KZN Sands and Namakwa Sands, as well as 44% of US-listed Tronox, a global leader in mining, production and marketing inorganic minerals and chemicals. Tronox operates two vertically integrated businesses: titanium dioxide (TiO₂) and Alkali chemicals. Tronox owns the balance in KZN Sands and Namakwa Sands, other titanium dioxide interests outside South Africa and the Alkali chemicals business in the USA
- Renewable energy: Exxaro will be contributing to national energy supply through Cennergi, its joint venture with Tata Power. Two wind projects are under way in the Eastern Cape, both on track and in line with budget:
 - Amakhala Emoyeni near Bedford (139MW) - completion planned for mid-2016, with commercial operation in the third quarter of 2016
 - Tsitsikamma Community wind farm on Mfengu community land (95MW) - construction completed in the final quarter of 2015, with commercial operation beginning once the Eskom grid connection is completed
- Coal: Mafube - 50/50 coal joint venture with Anglo American in Mpumalanga
- Zinc: 26% of Black Mountain, subsidiary of Vedanta in the Northern Cape.



BUSINESS MODEL PDF AVAILABLE ON THE WEB