



INVESTOR PRESENTATION

**Merrill Lynch Annual Global Mining, Metals & Steel
Conference**

Dublin, May 2007

exxaro

POWERING POSSIBILITY

Executive Summary

Exxaro Highlights

- Exxaro is a premier black-owned, controlled and managed diversified mining company, listed on the JSE
- World class diversified portfolio of assets with strong market share across key products
 - Multiple options for growth
 - Strong South African base with meaningful international diversity
- Value unlocked through separate listing of Kumba's iron ore assets
- Exxaro positioned for organic growth and strategic acquisitions
 - 56% BEE ownership empowers existing assets and provides platform for additional acquisition opportunities
- Kumba's iron ore assets empowered through 26% BEE ownership of Sishen Iron Ore Company (SIOC) from day 1, including 20% holding by Exxaro



Investment Attractions

“The Largest Empowerment Resources Company with Unique Diversified Portfolio”

Major Diversified Resources Company

- Unique and well balanced portfolio including coal, mineral sands, base metals, industrial minerals and iron ore
- Geographic diversification across South Africa, Australia and China plus potential growth projects in other countries
- One of the top 40 companies on the JSE by market capitalisation. Financially and strategically positioned to take advantage of internal and external growth opportunities in the mining sector in South Africa, the rest of Africa and globally

Largest Listed South African Coal Producer

- Unique opportunity for global and local investors to gain exposure to the strong domestic coal market (inland and Eskom) and the export market
- 42Mtpa growing to over 60Mtpa by 2013 which could make Exxaro South Africa’s largest coal producer
- Strong oil prices and the anticipated demand for thermal coal to meet projected increases in global electricity consumption provide case for sustainable, strong coal prices
- Eskom to spend ZAR150Bn on building new generation capacity as the country is due to run out of excess peaking and base load capacity by 2007 and 2010 respectively, and electricity demand growing at 1,200MW per annum for the next 20 years

Diversified Mineral Sands Portfolio

- Third largest TiO₂ feedstock producer in the world with the most diverse portfolio of mineral sands products in the industry
- Development projects across Namakwa Sands, KZN Sands and Tiwest JV will support continued profitability and growth
- Lag effect of mineral sand commodities and strong zircon price should support future growth

Attractive Exposure to Iron Ore and Zinc Markets

- Continued growth and profitability of iron ore will provide steady cash flows to Exxaro through shareholding in SIOC
- Rising zinc prices have strengthened the base metals business with longer-term off-take and participation in Black Mountain/Gamsberg providing further growth prospects

Management Expertise/ Empowerment Credentials

- Proven, diversified management team
- Strategically positioned to play a key role in further BEE consolidation
- BEE likely to be an increasingly important requirement in securing Eskom contracts, RBCT allocations and other acquisition opportunities



Vision and Strategy

- Aim to become a significant world player in Coal and Mineral Sands and a significant regional player in Base Metals and Industrial Minerals
- Focus on commodities and investments that offer above average growth and returns, while minimising risk by investing in a diversified portfolio of commodities and geographies
- Evaluate new business opportunities on an ongoing basis
- Strategic criteria of adding value on a sustainable basis and diversifying the income stream
- Seek opportunities to capitalise on centres of specific competence, utilising well-developed skills in project and risk management, value enhancement and continuous improvement techniques
- Focus to maintain and improve international competitiveness, adopt international best practices and optimize current operations



Corporate Overview

Creation of Exxaro

Creating Exxaro was the natural next step in our development – consistent with our vision and strategy

Supporting South Africa's Transformation

- Fully funded and sustainable BEE transaction creating South Africa's largest black-owned, controlled and managed company
- Controlled by carefully selected broad-based BEE groups locked up for ten years, representative of South Africa's demographics and including Exxaro employees
- Support from the South African government (conversion of mining rights, royalty bill, etc.)

Creating Shareholder Value

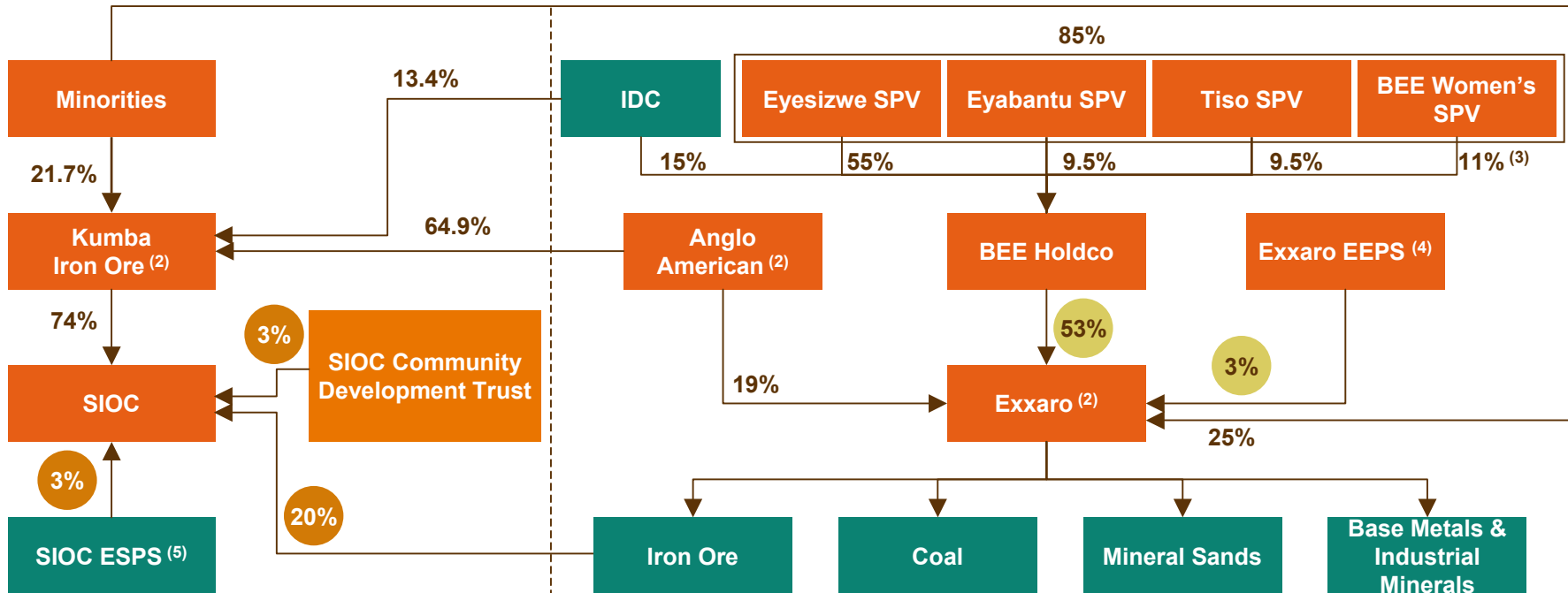
- Unlocking value by creating a premier independent South African mining house and a pure play listed iron ore company
- Exceeding the long-term BEE ownership requirements for all of ex-Kumba's assets
- Merging with Eyesizwe – a successful black-owned and managed company with a track record of creating significant shareholder value – provides access to a complementary, highly credible and experienced management team

Strategic Advantage

- Strategically and financially positioned to take advantage of growth opportunities – immediate benefit w.r.t the acquisition Namakwa Sands and 26% of Black Mountain and Gamsberg
- Anglo American to remain a minority shareholder, demonstrating its long-term commitment to Exxaro



Corporate Structure (1)



56% black-owned and controlled on day one

26% black-owned and controlled on day one

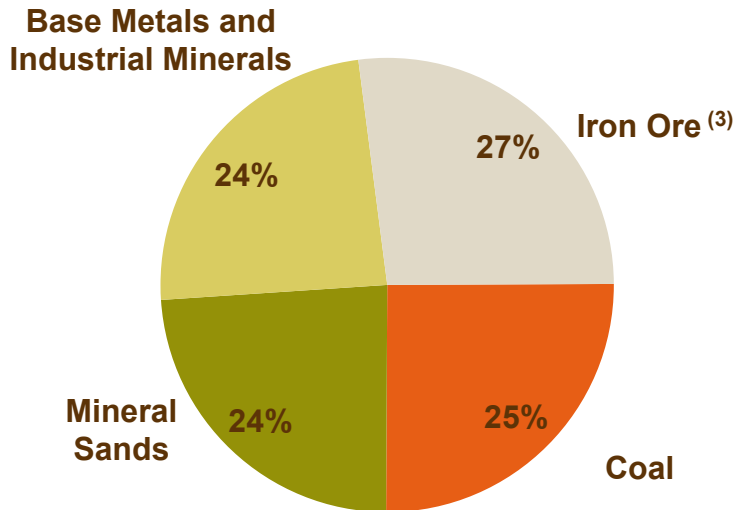


Notes: (1) Proposed structure (assuming Anglo American sell down to achieve 25% free float and that the Igoda JV transaction with Sasol is implemented)
 (2) Listed on the JSE
 (3) 17.8% effective holding
 (4) Exxaro Employee Empowerment Participation Scheme
 (5) SIOC Employee Share Participation Scheme

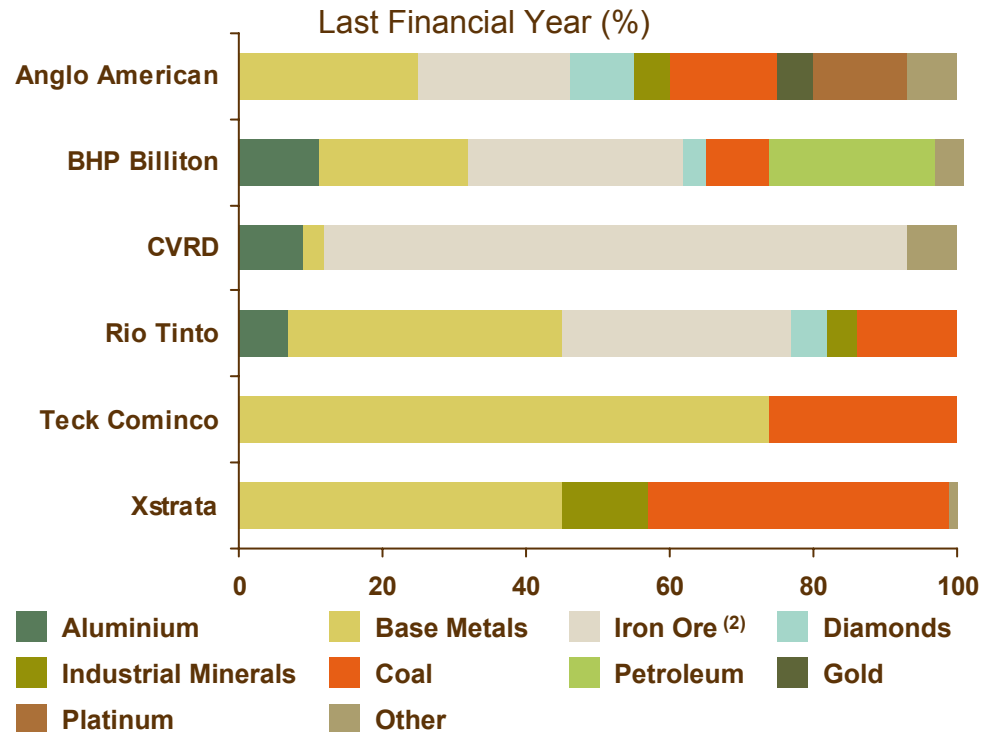
Unique Product Mix

Exxaro is a unique investment opportunity with complementary exposure to holding other diversified mining stocks

2006 EBITDA Breakdown ⁽¹⁾



EBIT Breakdown of Diversified Miners in 2005/2006



Source: Company information



Note: (1) Includes Namakwa Sands, Eyesizwe and Black Mountain effective January 1, 2006

(2) Including ferrous metals

(3) Assuming 26% of SIOC EBITDA contribution

Commodities Business

The Waterberg



Leeuwpan



Matla

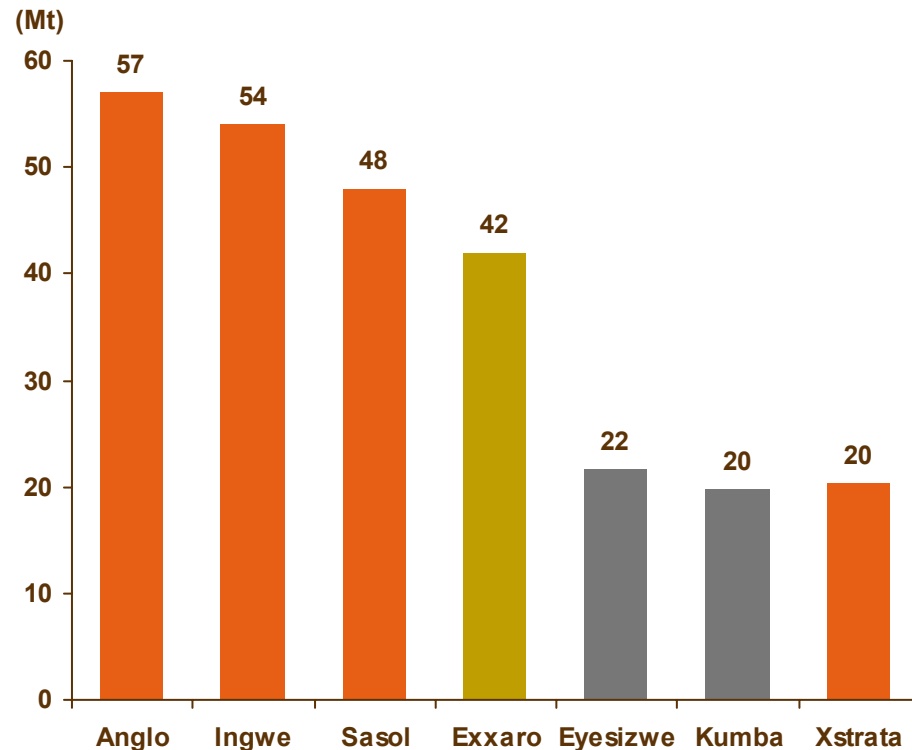


Coal

Coal Overview

- Potential to become the largest coal producer in South Africa, with planned expansions in the Waterberg and elsewhere
- Combined annual production in 2006 of 42.6Mtpa – on par with South Africa’s largest producers
- Enlarged resource base with significant growth opportunities
 - Brownfield and greenfield, in domestic and export markets
- Strategy to develop multi-product, long-life and low-cost mines with long-term off-take agreements
- Record sales of 42.6Mt for Exxaro Coal in 2006
 - Former Kumba Coal : 20,7Mt
 - Former Eyesizwe Coal : 21,9Mt

South African Coal Producers in 2005



Source: Company websites and reports

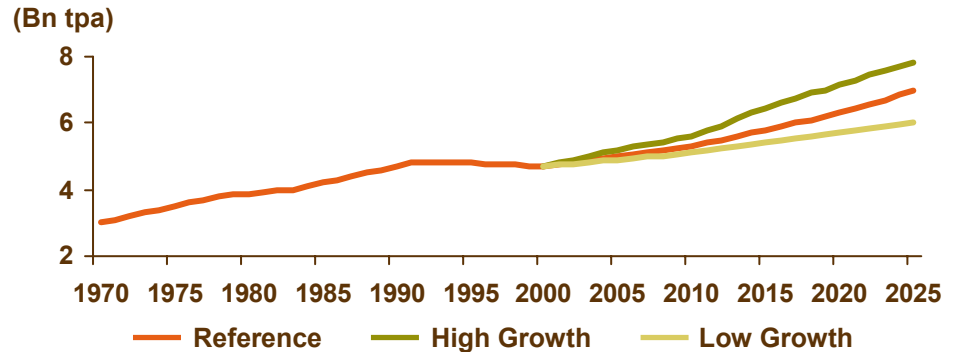


Strong Industry Outlook

- Strong fundamentals for the local and global coal markets
- Significant power generation investments to be made in South Africa to meet demand following long period of underinvestment
 - Electricity demand growing at 1,200MW per annum for the next 20 years, approximately eight new power stations will be required
 - 89% of Eskom’s installed capacity is coal-fired
- Coal’s share of global power generation expected to be sustained while total capacity continues to grow
- China continuing to drive global demand while supply constraints remain
- RBCT expansion will enable increased exports from South Africa
- Prices expected to recede but remain at high levels from a historical perspective

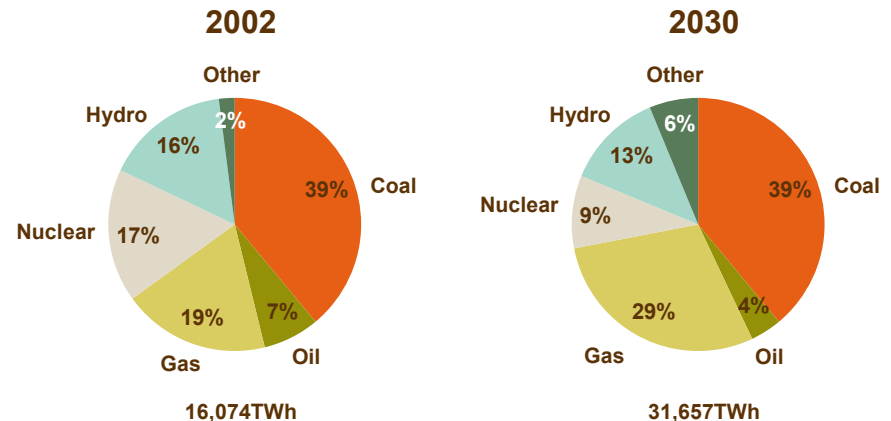


World Coal Consumption Continuing to Grow



Source: EIA

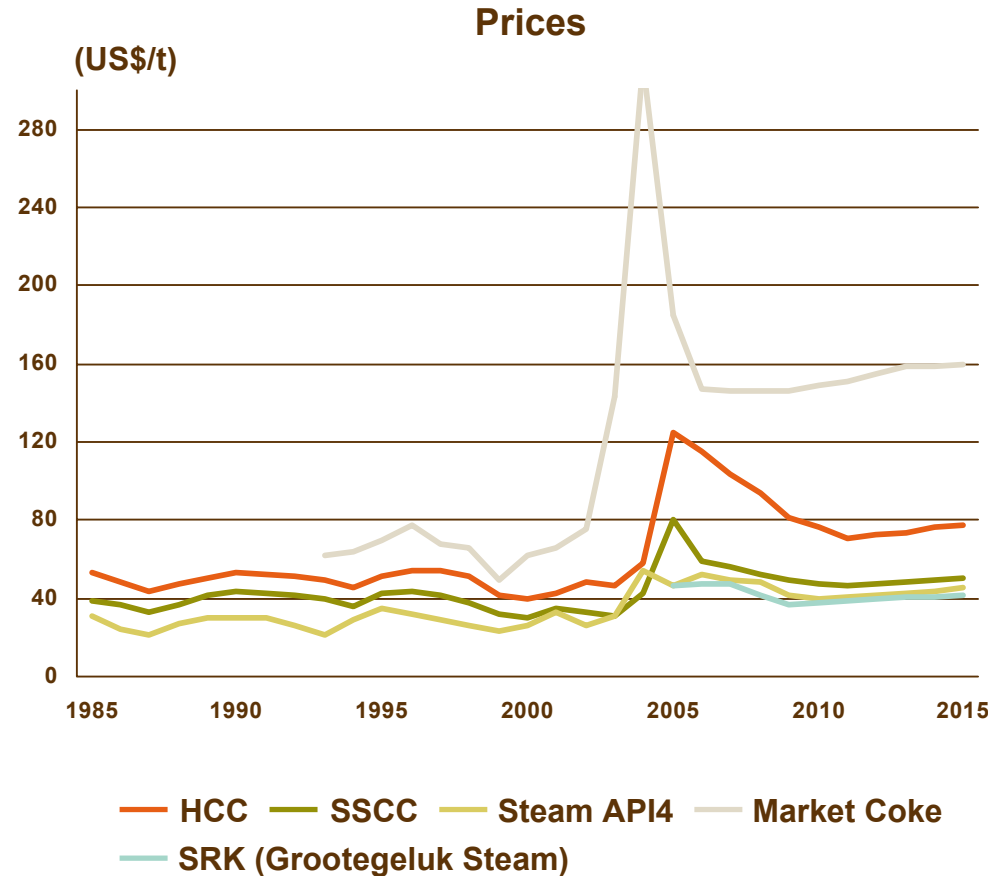
World Power Generation Mix – Coal to Maintain Its Share



Source: IEA from ABSA

Historical Market Prices

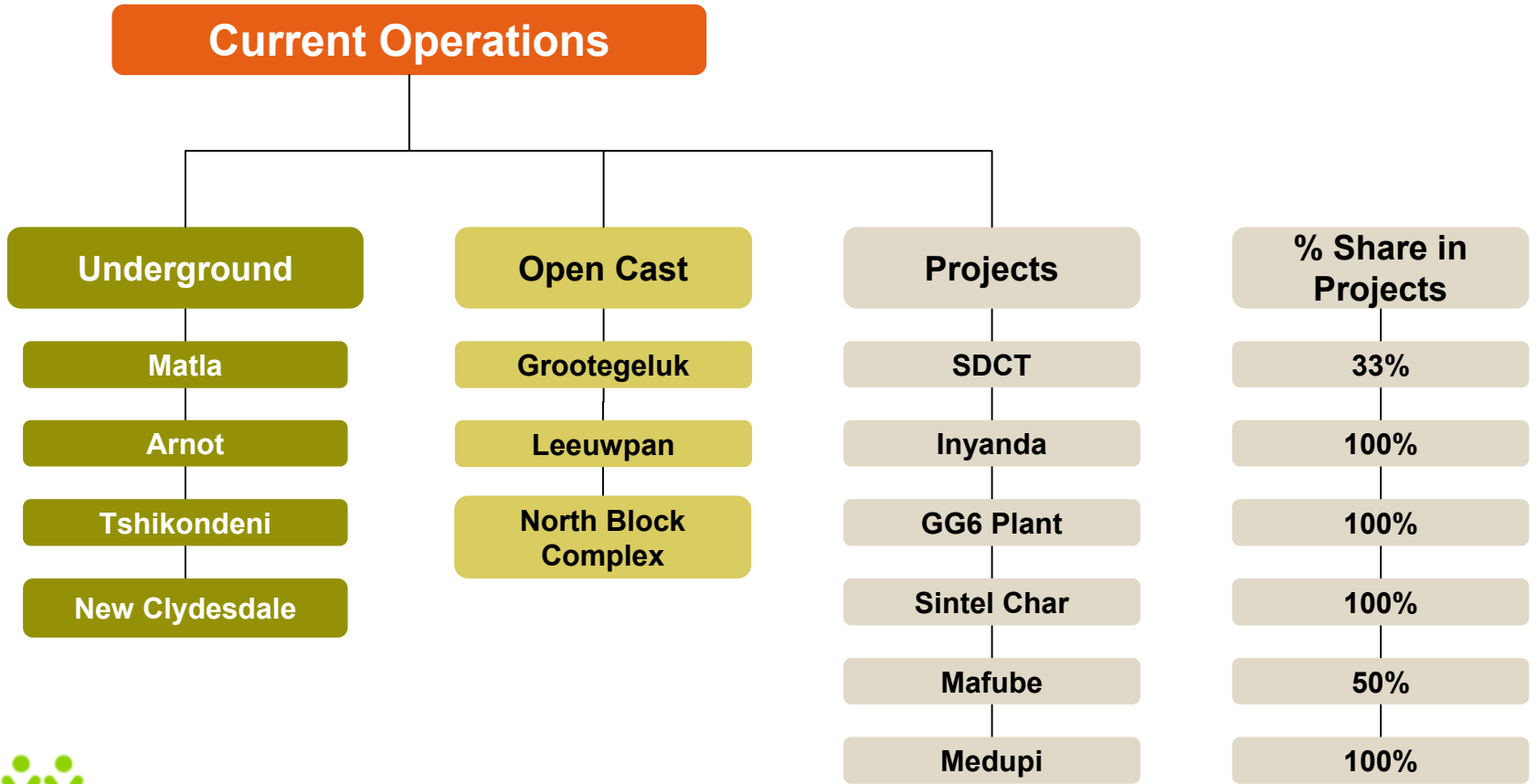
- Global demand is driven by the Asian factor – a structural shift in prices foreseen on the long-term
- Coal and coke prices coming off a high due to strong demand and coke shortages
- Steam coal prices driven by demand and freight rates
- Commodity price rise due to weakened U.S. dollar



Source: Exxaro Coal Marketing, based on consensus by McCloskey, CRU, McKinsey, Barlow Jonker (except SRK forecast)



Coal Operations

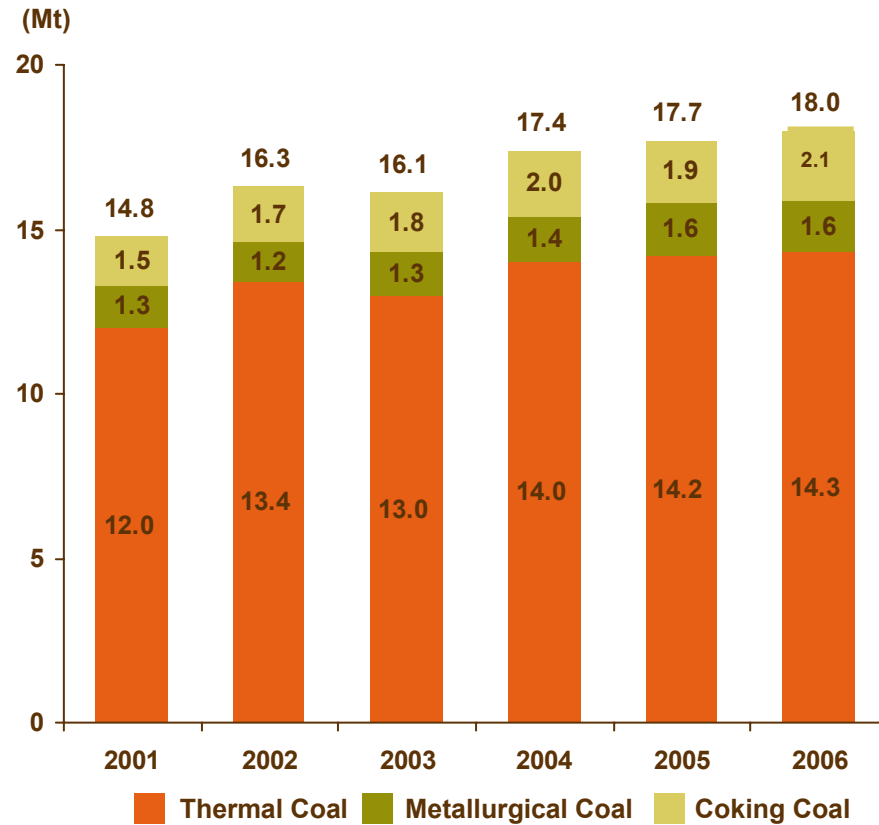


Coal Key Assets

Grootegeluk

- Open-pit operation established in 1980
 - Processing through six coal plants.
- Potential to become one of the world’s largest coal mines
- Lowest cost producer in South Africa
- World class mine with life of mine in excess of 40 years
- Only operating mine in the Waterberg
- Produces semi-soft coking, steam and thermal coal
 - 40-year off-take agreement with Eskom, 20 years remaining until 2026
 - Metallurgical coal primarily supplied to Mittal Steel and thermal coal to Matimba Power Station
 - Semi-soft coking coal exported via Richards Bay ports

Grootegeluk ⁽¹⁾ Production



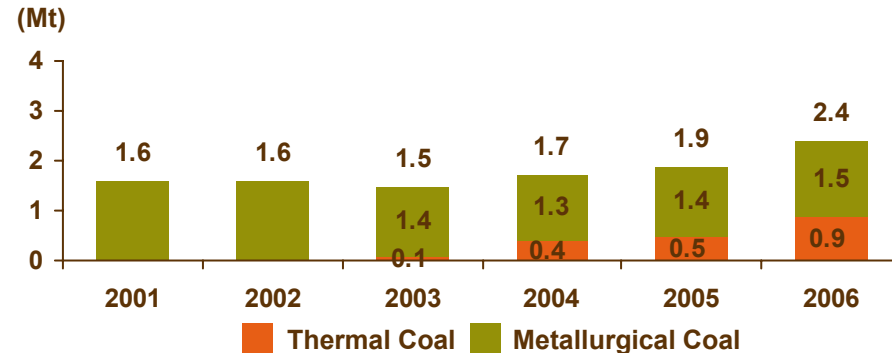
Note: (1) FY 2001, FY 2002 and FY 2003 have FYE June 30; FY 2004 and FY 2005 have FYE December 31. H2 03 is not reflected in the charts due to change of FYE

Coal Key Assets (cont'd)

Leeuwpan

- Two open-pit operations
- Exxaro's major producer of metallurgical and steam coal supplied to domestic steel mills and other local distributors
- Also produces thermal coal supplied to Eskom
- Has produced 25 RoM Mt of coal since 1992 (14Mt saleable)
 - 30 years life of mine
 - Record production of 2.4Mt for 2006
 - Commissioned jig plant in June 2006

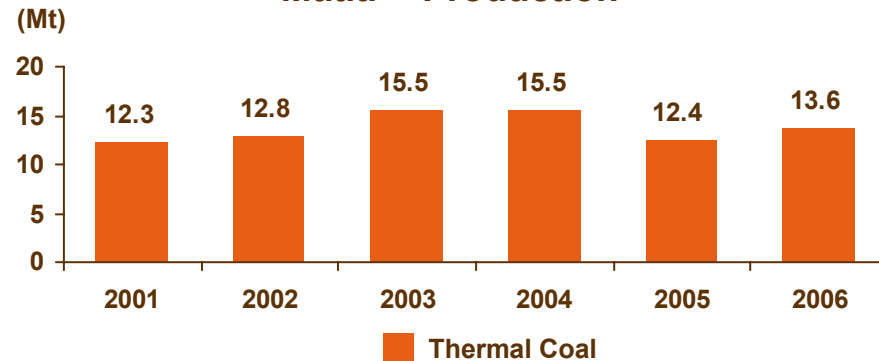
Leeuwpan ⁽¹⁾ Production



Matla

- Underground mine founded in 1973 to supply Eskom's 3,600MW Matla power station
- Increase in 2003 and 2004 production due to request for coal to be supplied to Eskom's Majuba and Tutuka power stations
- One of the lowest cost producers in South Africa
- 22 years life of mine

Matla ⁽²⁾ Production



Notes: (1) FY 2001, FY 2002 and FY 2003 have FYE June 30; FY 2004 and FY 2005 have FYE December 31. H2 03 is not reflected in the charts due to change of FYE (2) FYE December 31

Coal Key Assets (cont'd)

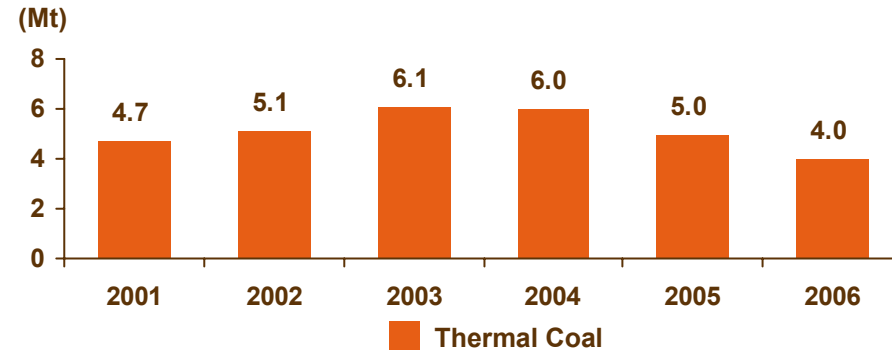
Arnot

- Opencast and underground operations
- Operating since 1972
- Produces thermal coal supplied on contract to Eskom's Arnot power station
- 14 years life of mine

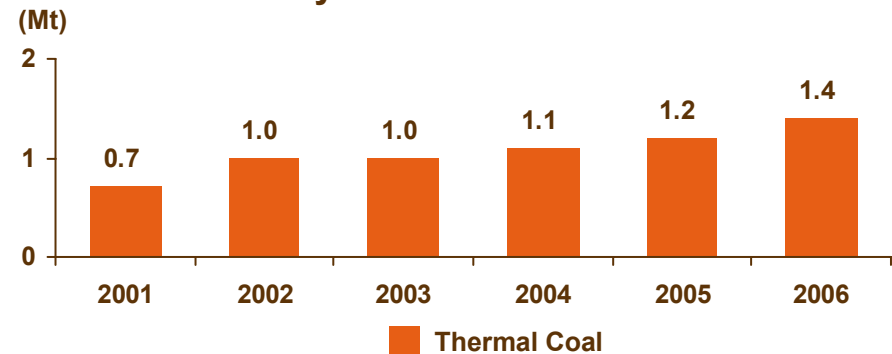
New Clydesdale

- Opencast and underground operation
- Primarily export colliery
- Produced 29 RoM Mt of coal since 1981 (17Mt saleable)
- One of the oldest mines in South Africa
- Eight years life of mine
- Feasibility underway to determine viability of Diepspruit reserves
- U/G operation suspended in March 2007, continue to produce open pit

Arnot ⁽¹⁾ Production



New Clydesdale ⁽¹⁾ Production

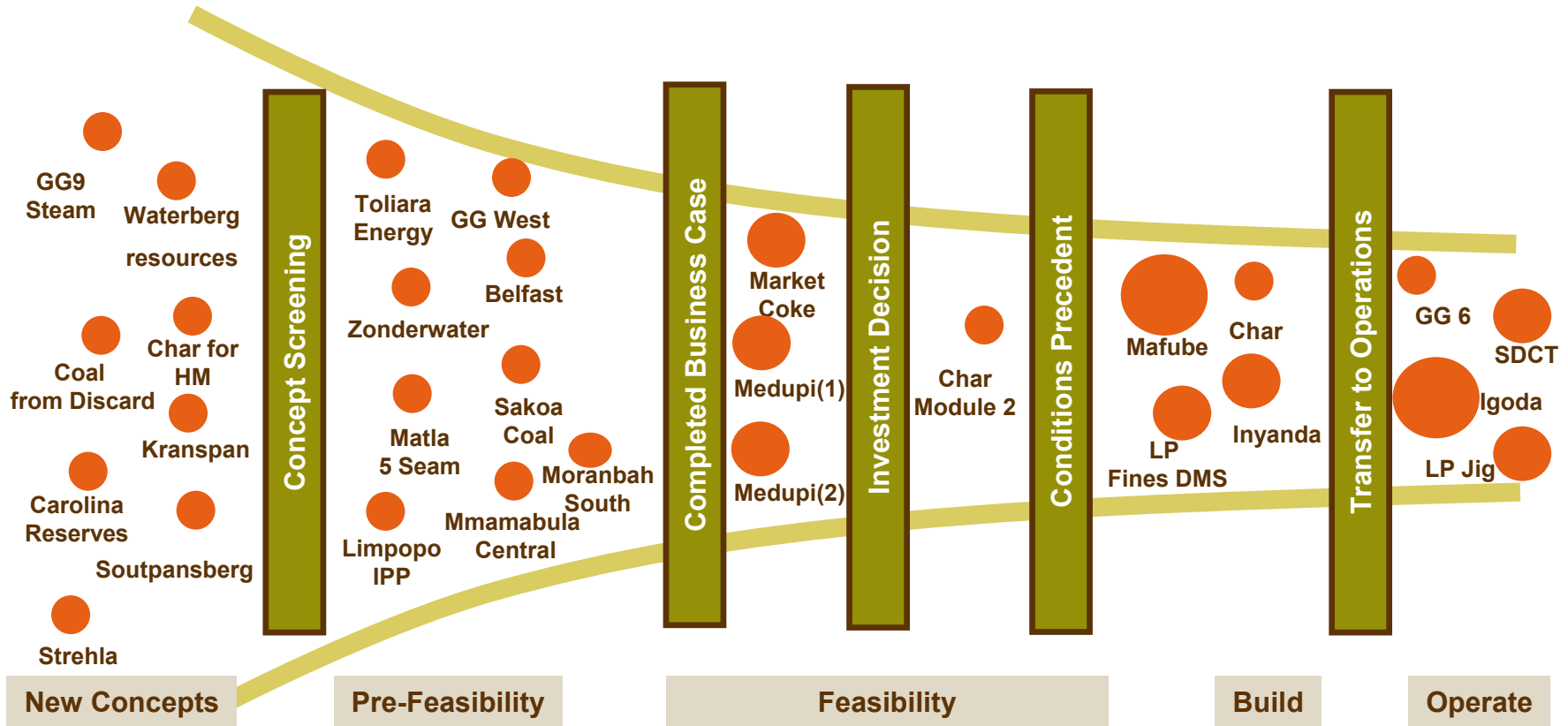


Source: SRK CPR (saleable product)



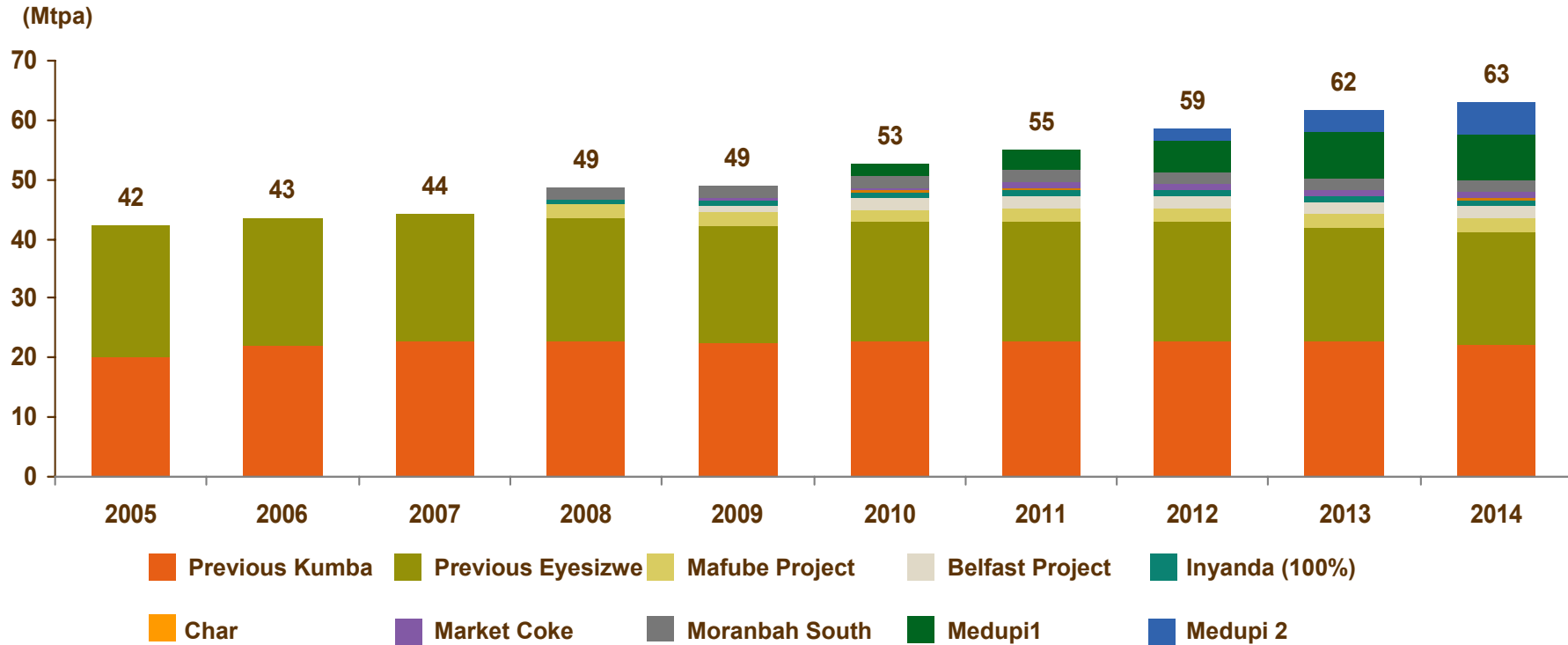
Note: (1) FYE December 31.

Project Pipeline



Note: (1) Size of dots indicate potential production capacity for projects at the feasibility, build and operate stages

Production Expansion



• Tonnages as per Exxaro Coal management outlook



RBCT Export Terminal

- The RBCT expansion plan was announced in November 2005 with final approval received in August 2006
- Construction commenced in September 2006 and will be completed by March 2009
- Total RBCT capacity to increase from 72Mtpa to 91Mtpa
 - 9Mtpa expansion of original RBCT with subscription tons preference given to BEE companies
 - 6Mtpa extension to the South Dunes Coal Terminal (SDCT)
 - 4Mtpa to Coal Industry Task Team (CITT) allocated to small BEE miners
- Exxaro currently has a 1.3Mtpa allocation of which 0.464Mtpa is common user allocation
- Exxaro will receive an additional 2Mtpa of the 6Mtpa allocated to SDCT
 - 0.5Mtpa for Inyanda, 0.5Mtpa for Leeuwpan and 1.0Mtpa for Grootegeluk
- Exxaro is well positioned to apply for additional allocation and will subscribe for a further 2 – 3Mtpa



Smelting Process



Hydraulic Mining



Kwinana (Tiwest)



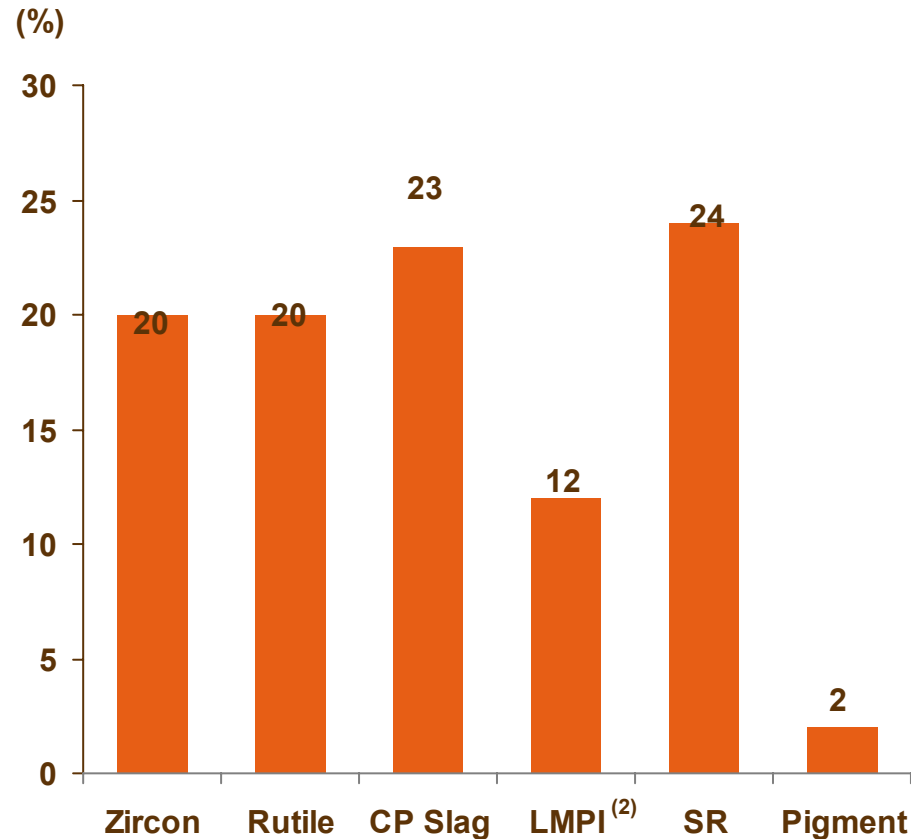
Mineral Sands

Exxaro Sands Overview

- Owns 100% of Australia Sands (50% of Tiwest JV), the KZN Sands mine and smelter operations
 - Proceeding with acquisition 100% of Namakwa Sands and the Toliara Sands Project in Madagascar
- One of the global market leader in mineral sands
 - Third largest titanium slag producer in the world
 - Strong market share across all products
- Most diverse product portfolio in the mineral sand industry
 - Vertically integrated from mine to pigment (Tiwest JV)
 - Slag and synthetic rutile (SR)
 - Geographic diversity – South Africa, Australia and Madagascar (project)
- Strong growth prospects through Fairbreeze, P1000 and Toliara Sands Projects
- Access to all technologies



Exxaro Sands Global Market Share (1)

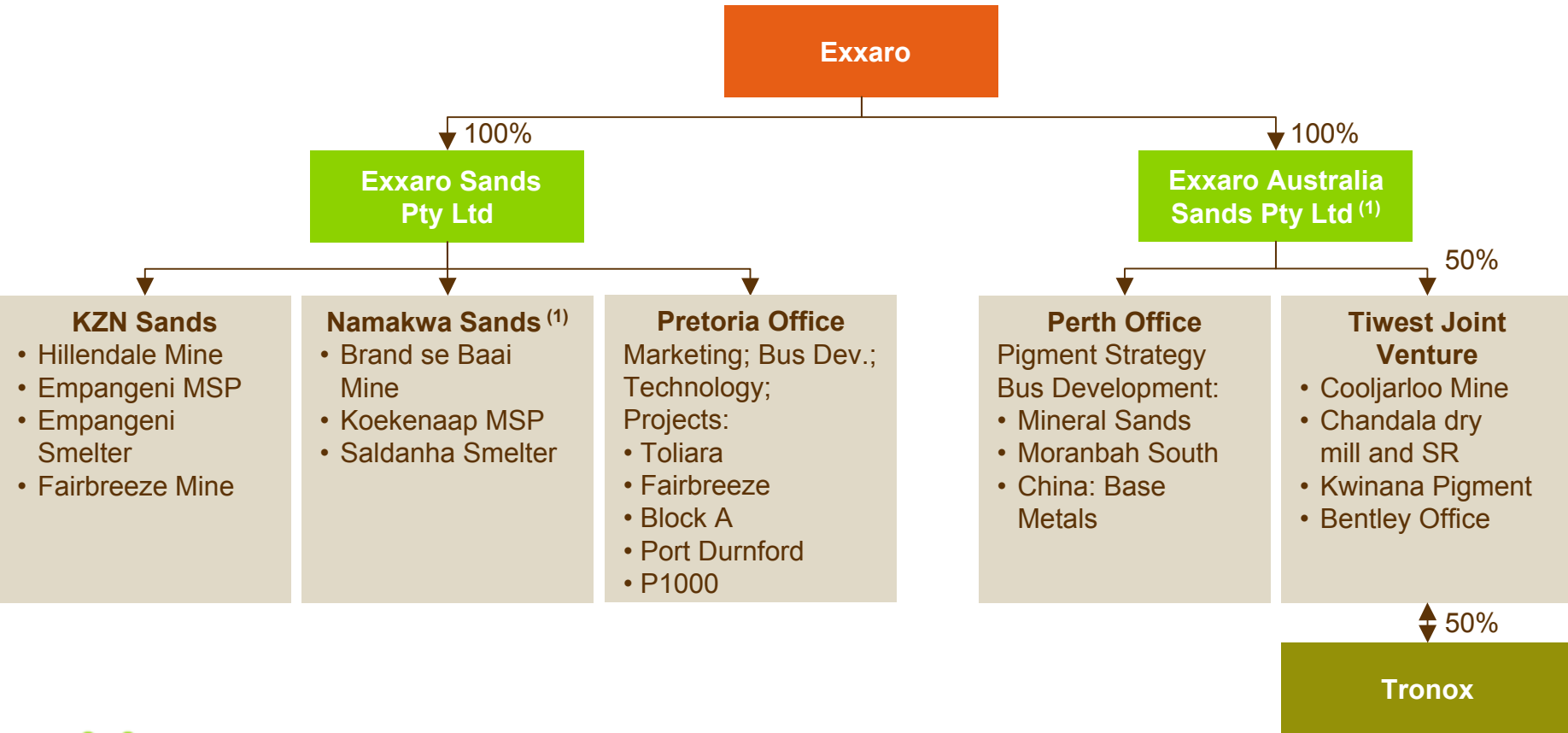


Source: TZMI Annual Review 2006

Notes: (1) Assuming Namakwa Sands option is exercised and including 100% of Tiwest

(2) LMPI produced as a co-product in TiO₂ slag production.

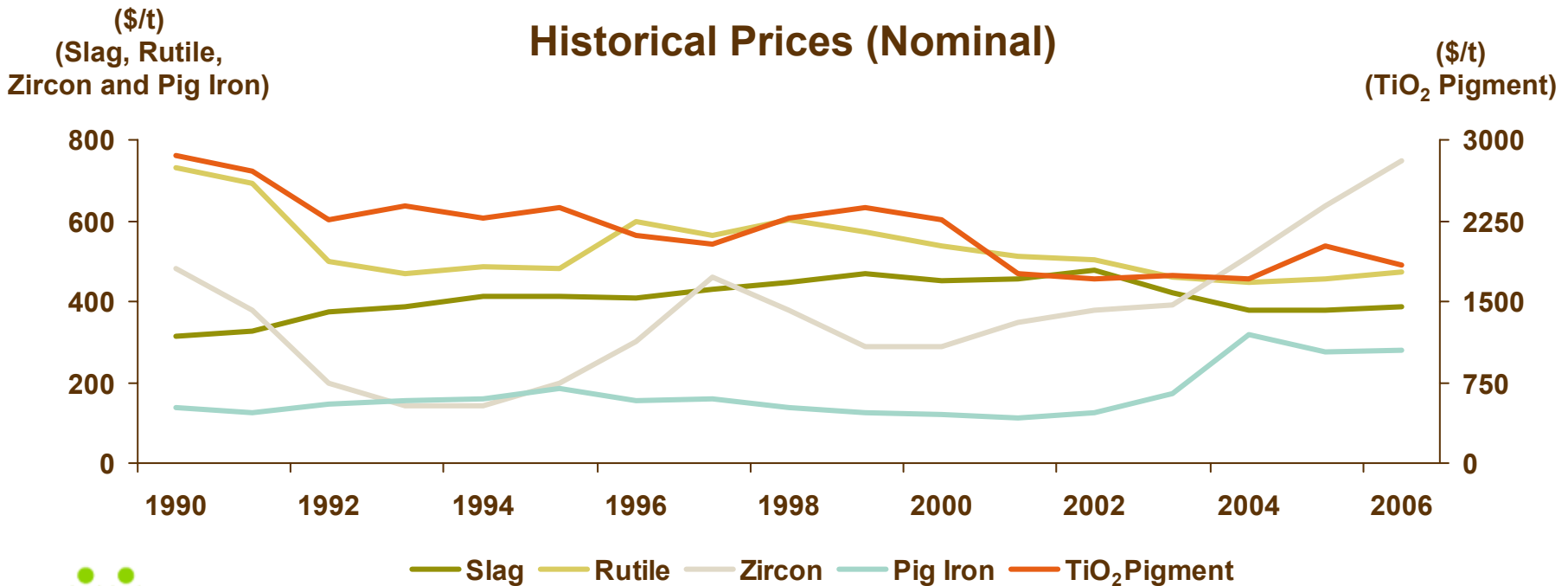
Group Structure for Mineral Sands



Notes: (1) Assuming Namakwa Sands option exercised.

Favourable Market Trends

- The demand for mineral sands is expected to remain strong going forward. Price pressure is however expected over the medium-term with potential production capacity from new projects coming on stream
- With the exception of zircon, most mineral sands prices have been stable over the long-term with a down trend
- Although a slowdown in Zircon price increases are experienced currently, mainly due to new supply, strong demand will again outweigh supply in the near future, continuing the supply deficit and resultant upward pressure on the Zircon price



Source: TZMI

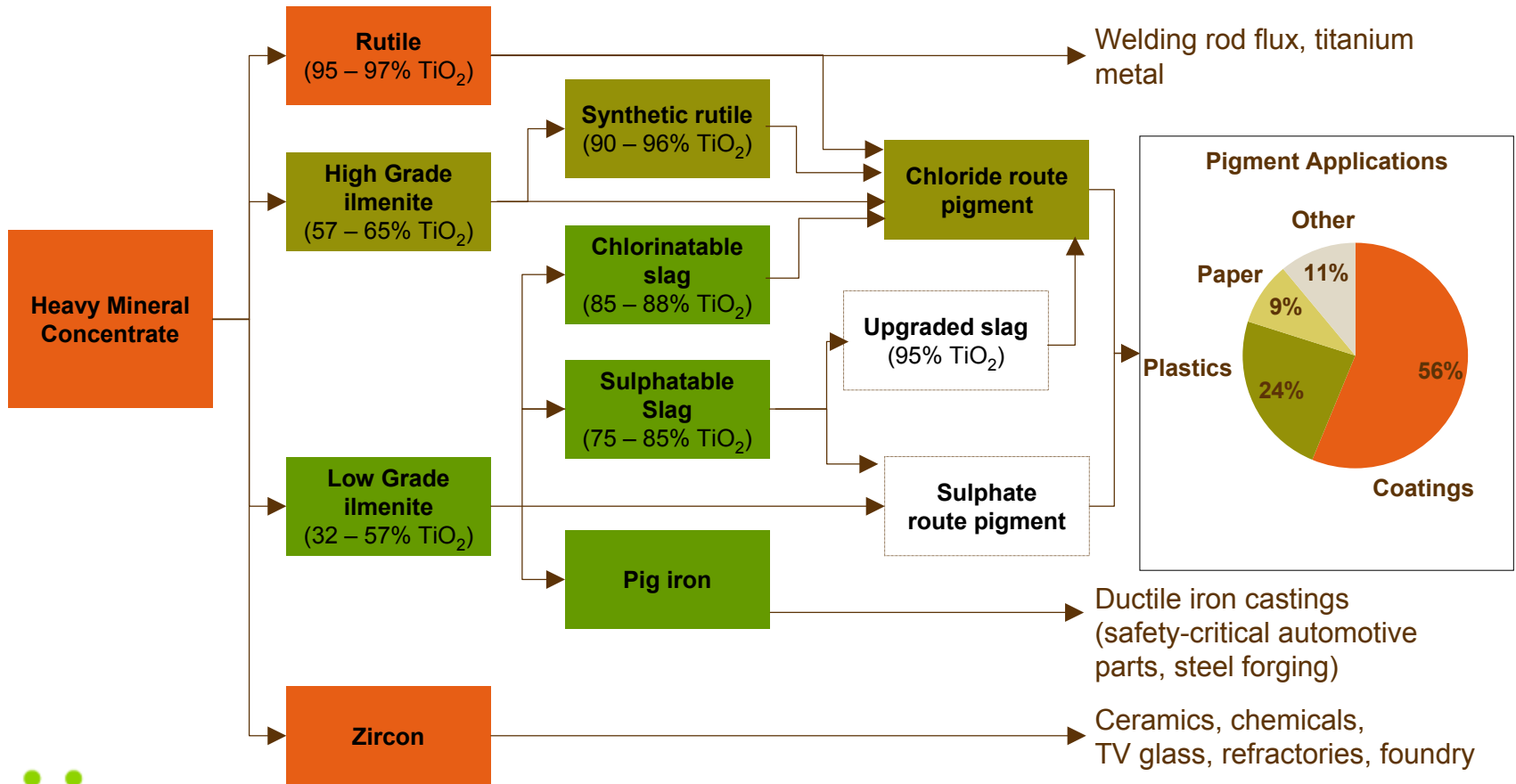
The TiO₂ Industry Is Attractive

- Good returns in a consolidated industry
- Growing at 2% to 3% per annum (volume)
- Predominantly long-term contracts, more open market growing
- Significant barriers to entry
 - Resource availability, quality and valuable heavy minerals (VHM) mix
 - Technology for beneficiation (particularly smelter technology)
 - Market access and acceptance
 - Environmental concerns
 - Capital intensity
- Limited substitution
- Operates under a different business cycle to other commodities
- All new capacity expansions came from China



TiO₂ is a “lifestyle product” linked to global GDP growth

Product Value Chain



■ Australia
 ■ South Africa
 ■ Australia and South Africa

TiO₂ Pigment Processing Technologies

Chloride Process Route

- High TiO₂ content feedstock (>85%)
- Processing
 - Low temperature chlorination of feedstock
 - High temperature oxidation
 - Rapid cooling
 - TiO₂ filtering
- Technology used by Kwinana
- Product
 - High quality TiO₂ pigment

Sulphate Process Route

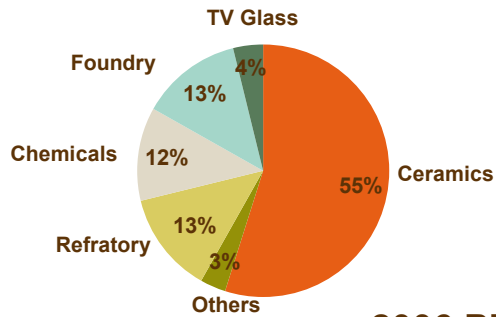
- Low TiO₂ content feedstock (>35%)
- Processing
 - Fine grinding of feedstock
 - Acid leaching (sulphuric acid)
 - Separation from impurities
 - Hydrolysis precipitation of TiO₂
 - Calcination and fine grinding of TiO₂ pigment
- Product
 - Slightly lower quality TiO₂ pigment
- Less environmentally friendly
 - Higher quantities of iron waste



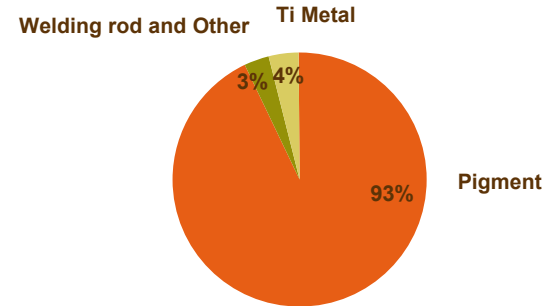
Consumption by Sector

- Exxaro Sands produces zircon, pigment, TiO₂ slag, LMPI, SR and other heavy mineral products
- Zircon is mainly sold to the European and Asian markets
- Slag is sold to customers in the Americas, Europe and Asia

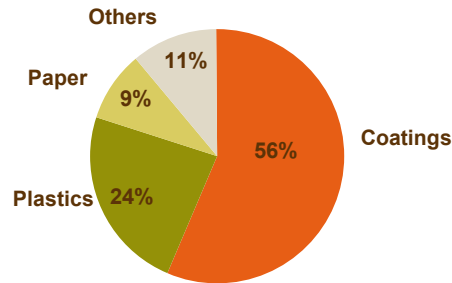
2006 Zircon Consumption by Sector



2006 Titanium Consumption by Sector



2006 Pigment Consumption by Sector



Mineral Sands Key Assets

KZN Sands

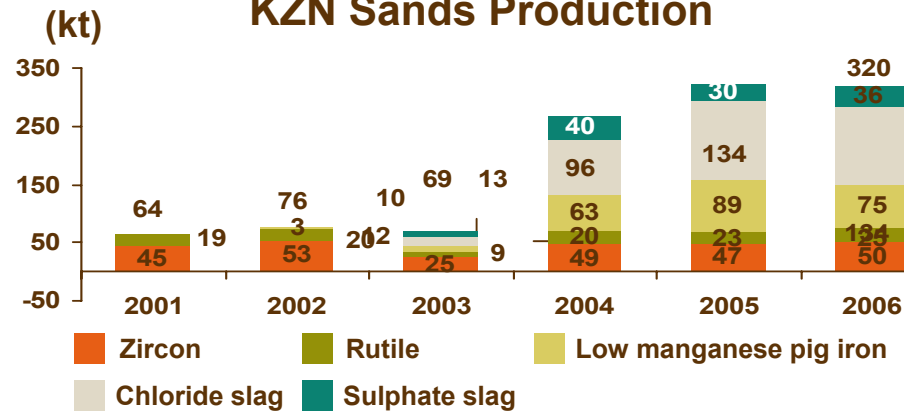
- Mines mineral sands at the Hillendale mine for production of ilmenite, TiO₂ slag, zircon, rutile and pig iron
- Mining operations commenced in 2001
- Hillendale life of mine of 5 years
- Fairbreeze to be commissioned in 2008/9

Australia Sands

- Australia Sands holds 50% of the Tiwest JV
- Comprises of mines at Cooljarloo, a dry separation plant and a SR plant at Chandala, and a pigment plant at Kwinana
- The pigment plant is one of the five lowest cost producers in the world
- Only integrated process from mine to pigment plant
- Kumba bought out the Australia Sands (Ticor) minorities in 2005 at a 2005 EV/EBITDA multiple of 7.4x
- Pigment plant expansion to 153,000Mt intended

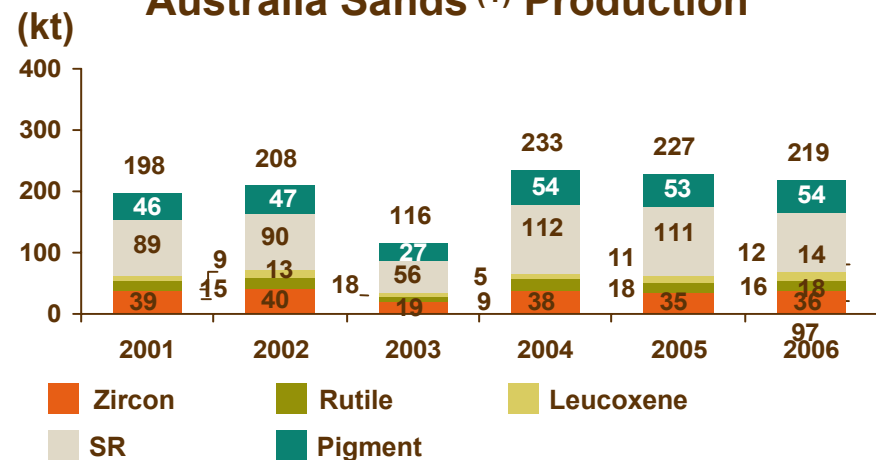


KZN Sands Production



Source: SRK CPR

Australia Sands ⁽¹⁾ Production



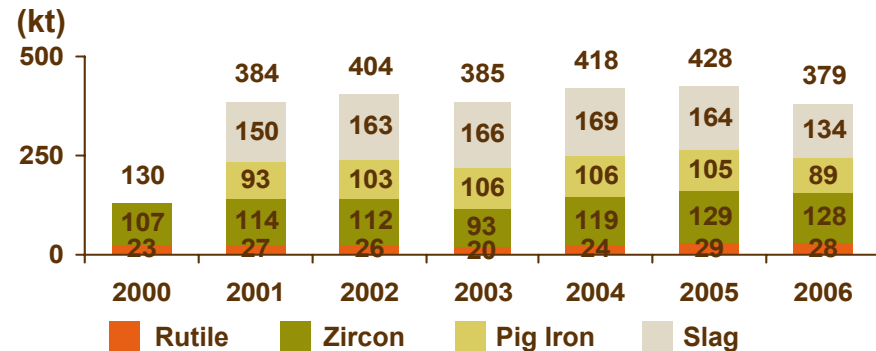
Source: SRK CPR

Note: (1) Reflects 50% of the production volume of Tiwest JV.

Namakwa Sands Acquisition

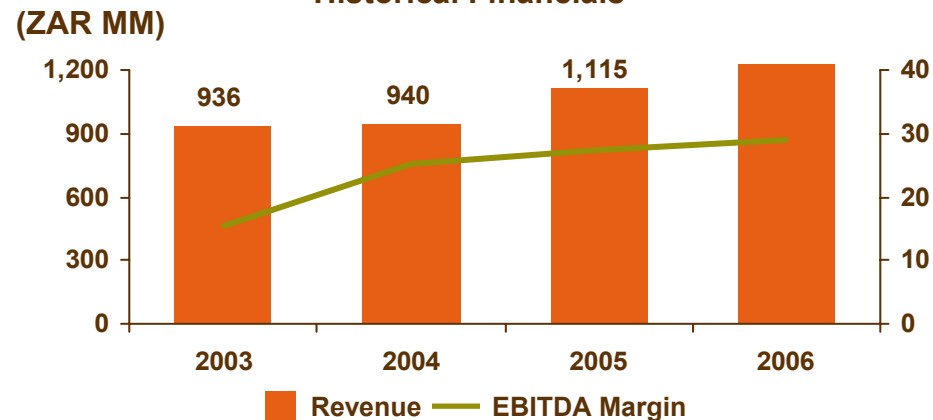
- Exxaro is proceeding with the acquisition of 100% of Namakwa Sands from Anglo American
 - Awaiting mineral rights conversion and DME approval – final hurdle
 - transaction at cash cost of ZAR2,015 million (subject to certain adjustments)
- Will consolidate Exxaro’s position as a leading global supplier of titanium dioxide and zircon
 - Produces TiO₂ slag, zircon, rutile and LMPI
- Integrated mine and smelter operation with track record of consistent growth and margin improvement
- 337Mt of reserves as of December 31, 2005
 - Implies 20 + years life of mine based on 2005 production
 - The purchase of Namakwa Sands based on the 2006 EBITDA will yield on EV/EBIDTA of 5,7

Historical Production (Saleable Products)



Source: Anglo American reports

Historical Financials



Source: Anglo American reports



BUSINESS DRIVERS: PROJECT PIPELINE



Zincor



Rosh Pinah



Chifeng



Base Metals

Base Metals Overview

- Consists of
 - 94% of Namibian mining operation Rosh Pinah
 - 100% of South African zinc refinery Zincor
 - An effective interest of 22% in Inner Mongolia Chifeng zinc refinery (after commissioning of Phase III)
 - Progressing with acquisition of 26% of Black Mountain and the Gamsberg Project
- Leading position in the Southern African zinc market
- Integrated producer with balanced investment across mining and refining
- Significant exploration programme underway to increase the resource base
 - Various projects in the pipeline from concept to pre-feasibility level
 - Intensive exploration programme at Rosh Pinah to increase the life of mine
- Advancing disposal of up to 50% of Rosh Pinah to Namibian empowerment groupings

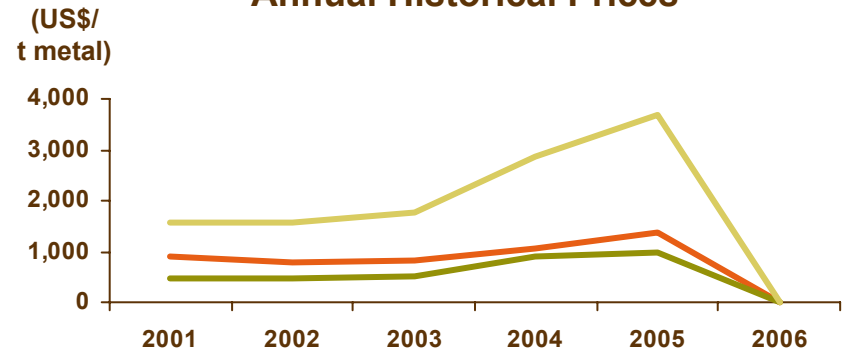


Industry Outlook

- Demand for base metals shows strong correlation with industrial production
 - Zinc and copper primarily used in the construction industries
- Global fundamentals are positive
 - Favourable steel production cycle and supply side constraints
 - Very low inventory levels
 - Continued growth in demand from China
- Supply growth hampered by lack of available concentrate and absence of new mining projects
- Zinc price have seemingly peaked but still at record levels

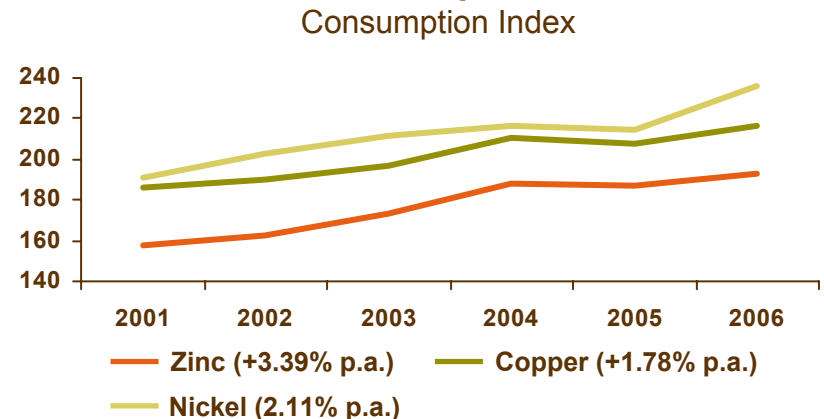


Annual Historical Prices



Source: AME — Zinc — Lead — Copper

World Consumption Trends



Source: AME

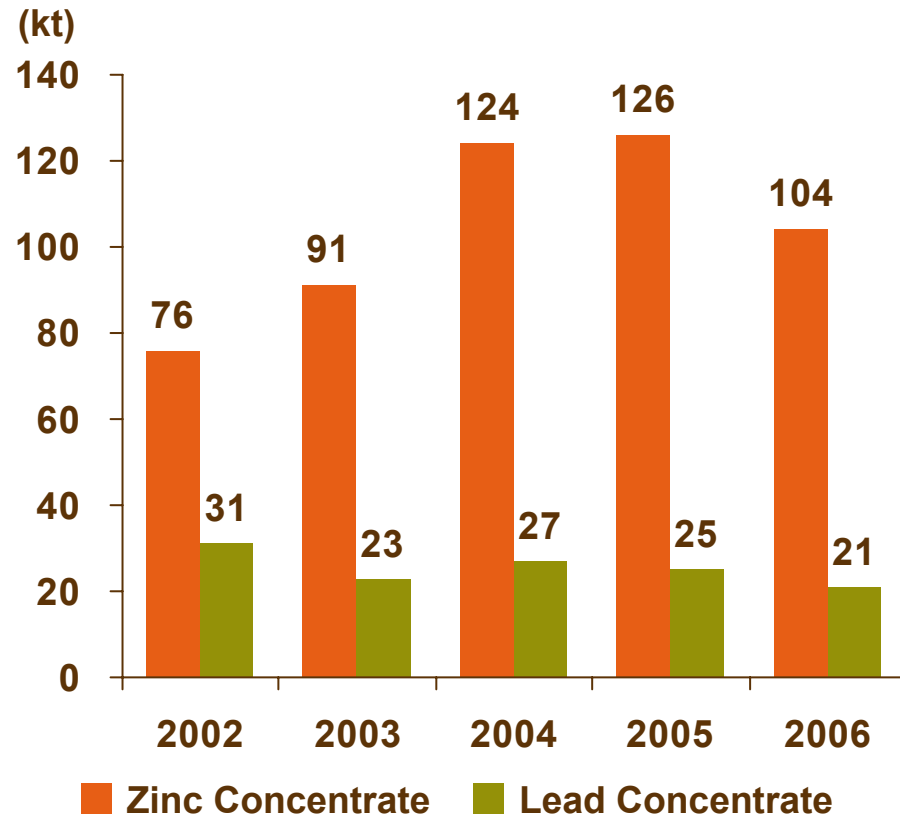
Base Metals Key Assets

Rosh Pinah

- Underground operation – commenced production in 1969
- Demonstrated steady growth in production
- Produces significant quantities of zinc and lead concentrate
- Life of mine of seven years (2006 Resource/Reserve statement) with intensive exploration programme underway
 - SRK assumed four years life to closure plan in its Competent Persons Report of 8 June 2006



Rosh Pinah Production ⁽¹⁾



Base Metals Key Assets (cont'd)

Zincor

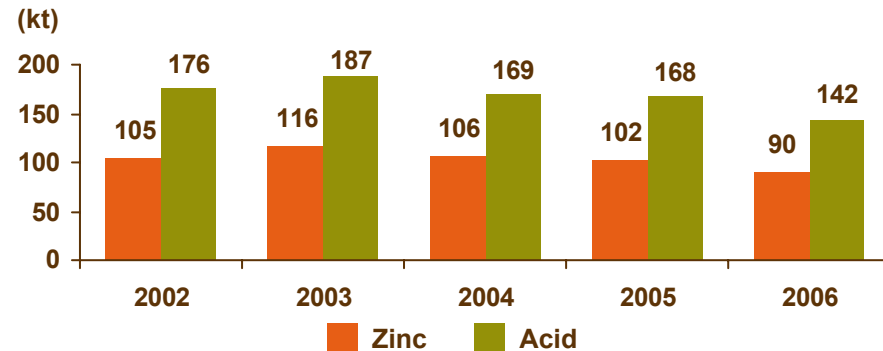
- Electrolytic zinc plant with capacity to produce 110ktpa of zinc and 170ktpa of sulphuric acid
- Commissioned in 1968
- Majority of sales to customers in the galvanising, zinc chemical and zinc alloy industries
- The only zinc refinery in South Africa with the majority of customers within 100 km radius

Chifeng

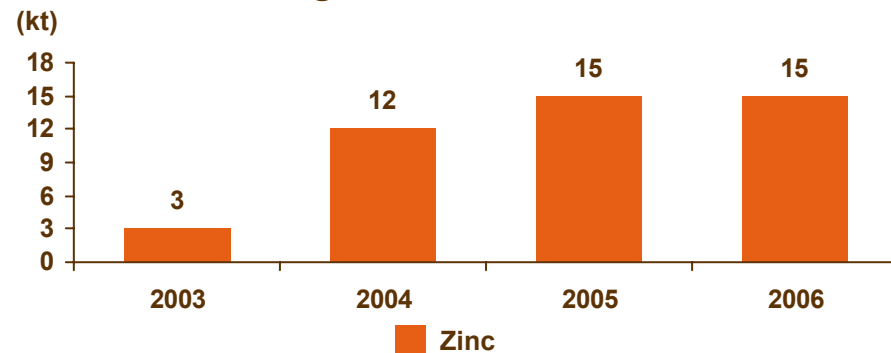
- Total production capacity of the smelter is 50ktpa of electrolytic zinc and 90ktpa of sulphuric acid (both Phase I and II)
 - Exxaro has a 60% interest in Phase II (capacity of 15ktpa electrolytic zinc and 27ktpa sulphuric acid)
- Smelter producing zinc ingot and sulphuric acid sold to local customers
- Exxaro will reduce its shareholding in Phase II to 38% and acquire a 25% interest in the Phase III project expected to commence in 2007 (effective 22% interest in the total refinery after completion of Phase III)
- Phase III expansion will make Chifeng the third largest zinc refinery in China with total capacity of 110ktpa



Zincor (1) Production



Chifeng Zinc (2) (3) Production



Notes: (1) FY 2002 and FY 2003 have FYE June 30; FY 2004 and FY 2005 have FYE December 31. H2 03 is not reflected in the charts due to change of FYE

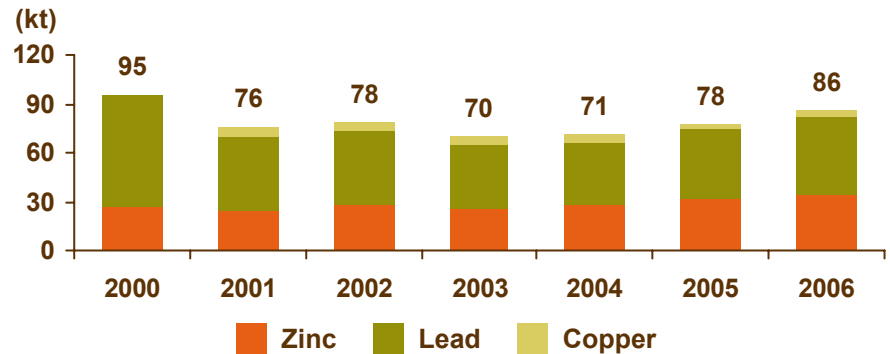
(2) FY 2003 has FYE June 30; FY 2004, FY 2005 and FY 2006 have FYE December 31. H2 03 is not reflected in the charts due to change of FYE

(3) Reflects Exxaro's effective interest in Chifeng smelter.

Black Mountain Acquisition

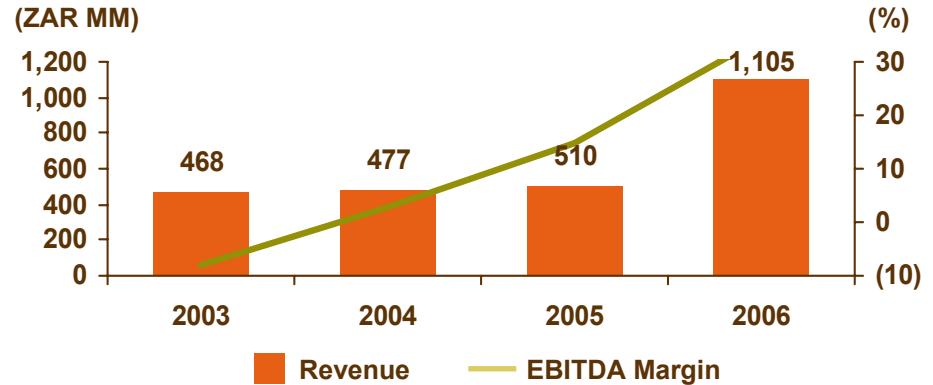
- Exxaro is proceeding with the acquisition of a 26% of Black Mountain, including the Gamsberg project from Anglo American
 - Awaiting mineral rights conversions and DME approval – final hurdle
 - Transaction at cash cost of ZAR180 million (subject to certain adjustments)
- Has concluded a long-term off-take agreement with Exxaro’s Zincor refinery
- Will strengthen Exxaro’s position as a leading South African zinc producer
 - Produces zinc, lead and copper concentrates (silver is extracted from the lead and copper concentrate)
 - Black Mountain has 13Mt of reserves (life of mine until at least 2014) and Gamsberg an additional 145Mt
- The Gamsberg zinc project could potentially produce up to 300ktpa of zinc
 - Could be the largest single open pit zinc mine and concentrator in the world with a life of mine of approximately 30 years

Historical Production (Metal Contained in Concentrate)



Source: Anglo American reports

Historical Financials



Source: Anglo American reports



Glen Douglas



FerroAlloys



Glen Douglas



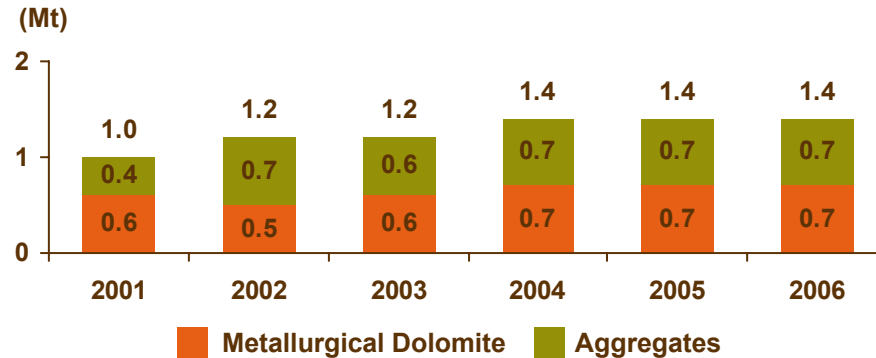
Industrial Minerals

Industrial Minerals Overview

Glen Douglas

- Open-pit mine – commenced mining operations in 1957
- Close to 100% product yield
- Leading producer of metallurgical dolomite with low silica content (sold to Mittal Steel), aggregate (sold to the construction industry) and agricultural lime (sold to agricultural industry)
- 51Mt of reserves and 491Mt of resources (inclusive)
- Implies 36 years life of mine based on 2005 production
- Product shipping is 50% by rail and 50% by road

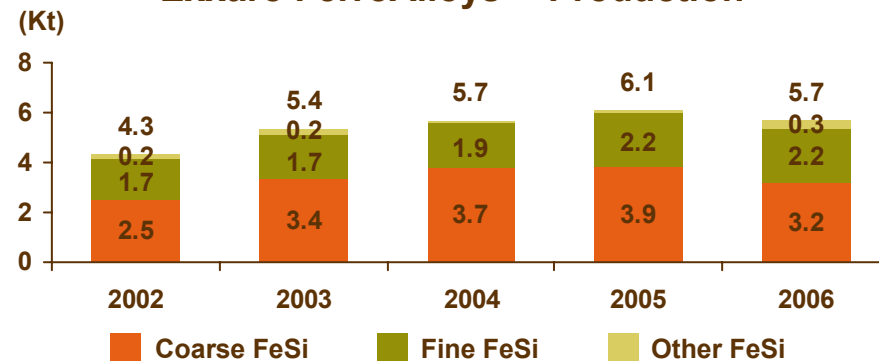
Glen Douglas ⁽¹⁾ Production



Exxaro FerroAlloys

- Produces FeSi powder supplied to SIOC, local mines as well as other international users of FeSi powder
- Only producer of atomised FeSi in South Africa, competitive advantage being highest value in use
- FeSi is used as a dense separation medium in various industries and contains 15% silicon
- Input materials are iron strips and crude FeSi lumps purchased from Silicon Technology (Pty) Ltd

Exxaro FerroAlloys ⁽²⁾ Production



Sishen



Sishen



Sishen



Sishen Iron Ore Company

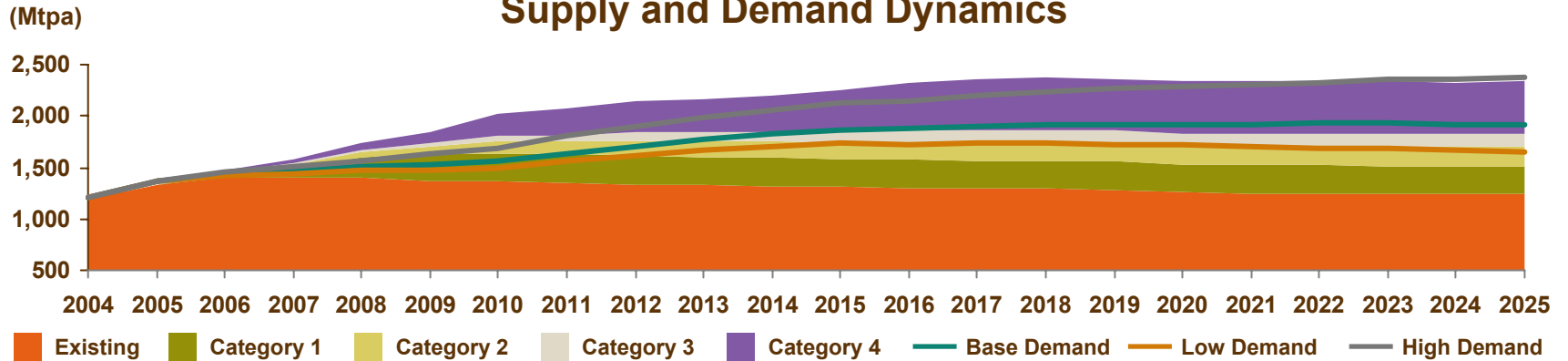
SIOC Overview (Exxaro owns 20%)

- Strong cash generator for Exxaro with holding at operating level
- World-class Sishen Mine operations with long and successful history and one of the highest lump/fines ratios in the world
 - Produced 28.8Mt in 2006
- Combined resources exceed 2Bn tonnes of high quality iron ore
- Healthy project pipeline
- Export capacity will increase by 11.5Mtpa to 35Mtpa



Attractive Industry Outlook

Supply and Demand Dynamics



Category 1: Expansions which have been fully agreed
Category 2: Expansions to happen with possible delays
Category 3: Uncertain future projects, close to existing infrastructure
Category 4: Uncertain future projects with no supporting infrastructure

- Global iron ore demand expected to show steady growth until at least 2020
 - Driven by China and reduced steel scrap availability
- Greenfield incentive pricing expected until at least 2015 and brownfield incentive pricing after 2025
- All major suppliers tying up long-term supply contracts with major mills
- Record price levels achieved in recent negotiations
- SIOC's global market share is approximately 2%

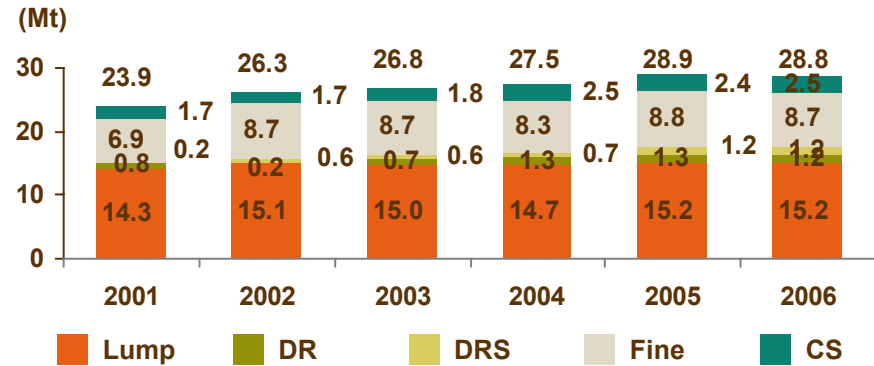


SIOC Key Assets (Exxaro owns 20%)

Sishen Mine

- Open-pit operation where mining has been ongoing since 1953
- Produces lump, direct reduction (DR), direct reduction shaft furnace (DRS), fines and coarse sinter (CS)
- Produces Fe66% product with one of the highest lump/fine ratios in the world
- Majority of output exported via Saldanha with a contract to sell 6.25Mtpa to Mittal on a cost plus 3% basis

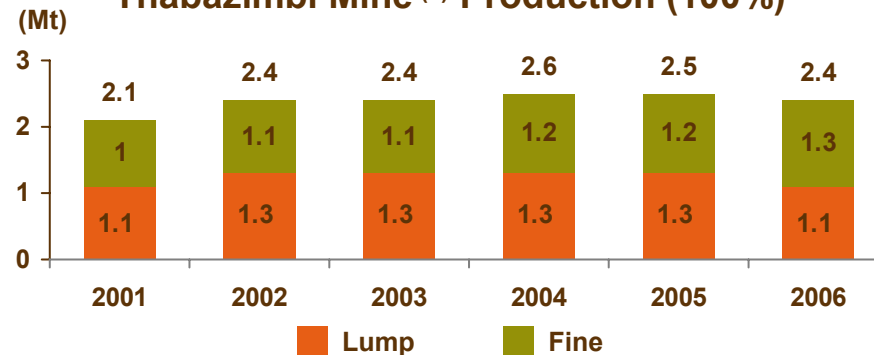
Sishen Mine ⁽¹⁾ Production (100%)



Thabazimbi Mine

- Captive operation to Mittal operating on a cost plus 3% basis
- Production dates back to 1919
 - Former Kumba tonnages sent over the Saldanha Rail line, 24,3
 - Volumes shipped from the Saldanha Port, 21,5

Thabazimbi Mine ⁽¹⁾ Production (100%)

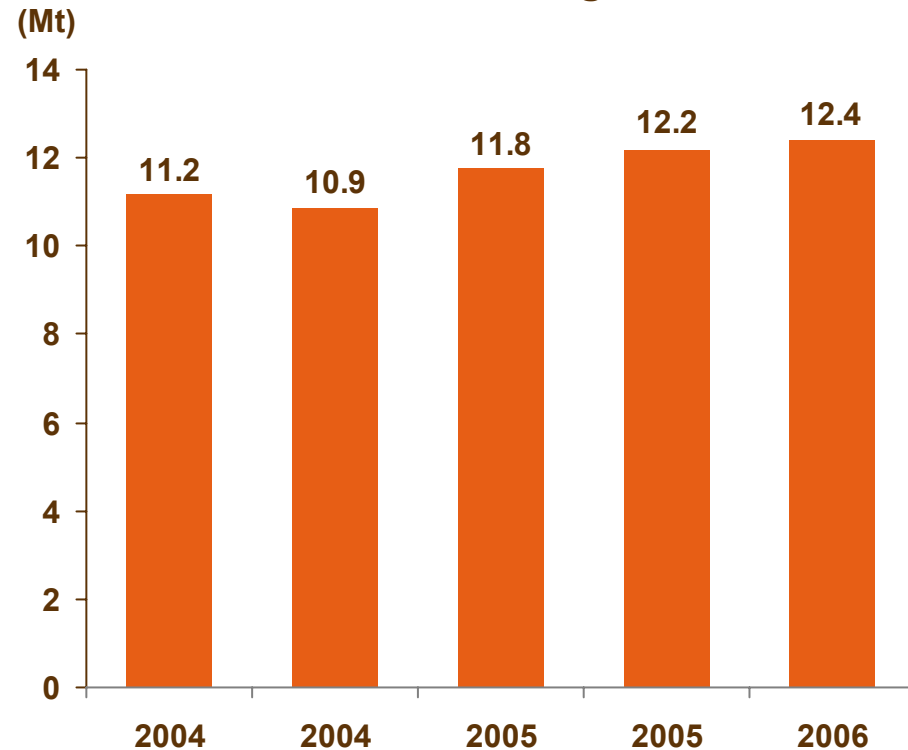


Note: (1) FY 2001, FY 2002 and FY 2003 use FYE June 30; FY 2004 and FY 2005 use FYE 31 December. H2 03 is not reflected in the charts due to change of FYE

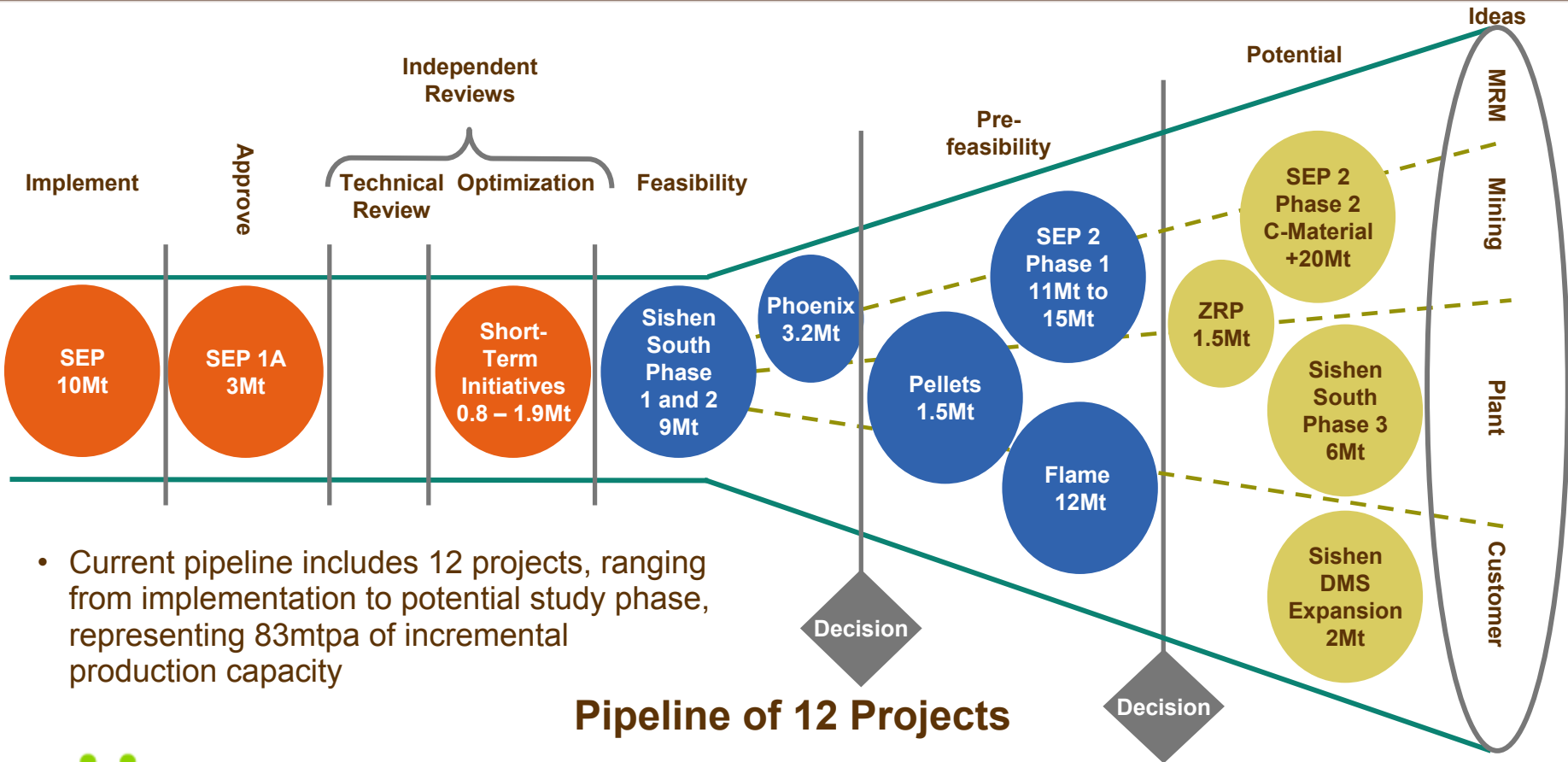
Saldanha Export Performance

- Continued growth in tonnage railed to Saldanha port – 24.3Mt for FY 06
- Increased volumes shipped from Saldanha port –21.5Mt for FY 06
- Phase I of export channel expansion will increase exports with 11.5Mtpa to 41Mtpa (SIOC share is 35Mtpa) by January 2009
- Transnet investigating options to increase the export channel capacity in line with Northern Cape iron ore producers' growth plans

**Sishen-Saldanha Rail Performance
Kumba Tonnage**



Growth Strategy (1)



- Current pipeline includes 12 projects, ranging from implementation to potential study phase, representing 83mtpa of incremental production capacity



Note: (1) Scheduling of SEP 1A and Sishen South different in SRK CPR

Financial Overview

Operating Results

R million	(1) 12 months ended 31 December 2006	12 months ended 31 December 2005
Revenue	13 746	11 881
Continuing operations	7 263	5 308
Discontinued operations	6 483	6 573
Net operating profit (Ebit)	20 697	4 920
Continuing operations	17 599	989
Discontinued operations	3 098	3 931
Adjusted for		
- Fair value adjustment on unbundling	(17 963)	
- Impairment	784	
- Share based payment: BEE credential expense	580	
- Hope Downs settlement proceeds		(1 179)
- Empowerment and unbundling costs	241	
Adjusted net operating profit	4 339	3 741
Depreciation and amortisation	813	826
Adjusted earnings before interest, tax, Depreciation and amortisation (Ebitda)	5 152	4 567



(1) Eyesizwe consolidated for two months and Sishen Iron Ore CDompany included for ten months as discontinued operations

Operating Results [CONTINUE]

R million	12 months ended 31 December 2006	12 months ended 31 December 2005
Adjusted Ebitda margin (%)	32	31
- Continuing operations	17	18
- Discontinued operations	48	42
Adjusted operating margin (%)	37	38
- Continuing operations	25	28
- Discontinued operations	51	47



Revenue Per Segment

R million	12 months ended 31 Dec 06	12 months ended 31 Dec 05
Revenue		
Iron ore	6 483	6 573
Coal	2 882	2 187
- Kumba coal (up to 31 October 2006)	2 074	2 187
- Exxaro coal (1)	808	
Mineral sands	1 859	1 927
- Exxaro KZN Sands	817	839
- Exxaro Australia Sands	1 042	1 088
Base metals	2 379	1 070
Industrial minerals	122	107
Other	21	17
Total	13 746	11 881
R/US\$ exchange rate realised	6,76	6,36



(1) Includes Eyesizwe for two months

Net Operating Profit Per Segment

R million

12 months ended
31 Dec 06

12 months ended
31 Dec 05

Net operating profit/margin	Rm	%	Rm	%
Iron ore	3 098	48	2 767	42
Coal	599	21	554	25
- Kumba coal (up to 31 October 2006)	535	26	554	25
- Exxaro coal	64	8		
Mineral sands	(698)	5	259	13
- Exxaro KZN Sands	(1) (842)	-	(47)	-
- Exxaro Australia Sands	144	14	306	28
Base metals	609	26	69	6
Industrial minerals	26	21	26	24
Other	17 063		1 245	
- Fair value adjustment on unbundling	17 963			
- Share based payment:				
BEE credential expense	(580)			
- Hope Downs			1 179	
- Empowerment and unbundling costs	(241)			
- Other	(79)		66	
Total	20 697	32	4 920	31



(1) Includes impairment of R784 million

Attributable Earnings

R million	(1) 12 months ended 31 Dec 06	12 months ended 31 Dec 05
Reported net operating profit	20 697	
Non-recurring items	16 358	
Adjusted net operating profit	4 339	3 741
Net financing costs	(336)	(282)
Equity accounted income	159	7
Taxation	(1 331)	(981)
- As reported	(1 324)	(1 407)
- On Hope Downs proceeds		426
- On impairment	(227)	
- On share repurchase	220	
Adjusted attributable earnings	2 831	2 485



(1) Adjusted for (Rm 17963 SIOC fair value on unbundling), R784 million impairment changes, R580 million BEE credential expense and R241 million unbundling and empowerment expenses in 2006 and R1179 Hope Downs settlement in 2005

HEADLINE EARNINGS

R million	12 months Ended 31 Dec 06	12 months Ended 31 Dec 05
Net profit attributable to ordinary shareholders	19 169	3 177
Impairment charges	784	28
Share of associates net profit on disposal of property, plant and equipment	(1)	
Excess of minority interest over cost of acquisition	(36)	(95)
Net deficit on disposal of property, plant and equipment	3	2
Fair value adjustment prior to unbundling	(17 963)	
Net profit on disposal of investments	(39)	(1 179)
Minority interest on adjustments		(1)
Taxation effect of adjustments	(219)	428
Headline earnings as reported	1 698	2 360
Empowerment transaction related expenses		
- BEE credential expense	580	
- Empowerment and unbundling costs	241	
Adjusted headline earnings	2 519	2 360
Headline earnings per share	542	776
Adjusted headline earnings per share	805	776



CASH FLOW

R million	12 months ended 31 Dec 06	12 months ended 31 Dec 05
Net cash retained from operations	4 761	3 864
Net financing cost, taxation and dividends	(5 601)	(2 457)
Cash used in investing activities		
• New capacity	(1 321)	(655)
• Other capital expenditure	(689)	(389)
• Acquisition of/increase in investment in subsidiaries	(1 545)	(1 174)
Increase in net debt on acquisition of a subsidiary	(120)	
Asset and investment disposals	196	1 202
Share issue	2 199	128
Prior year adjustment, increase in net debt due to IFRIC4		(247)
Net debt of unbundled subsidiaries	2 762	
Other movements	75	(40)
Decrease in net debt	717	232



Capital Expenditure

Capital expenditure R million	Financial Year 2007 Estimate	12 months ended 31 December 2006	12 months ended 31 December 2005
Sustaining and environmental Expansion	645	689	389
▪ Iron ore	-	1 038	274
▪ Coal	1 393	235	311
▪ Mineral sands	354	29	66
▪ Base metals	36	8	2
▪ Industrial minerals	15	1	
▪ Other	10	10	2
Total	2 453	2 010	1 044



Supplementary information

Income statements

For the periods ended (1)	31 Dec 2006	31 Dec 2005
Revenue	8 814	7 248
Operating expenses	(7 553)	(6 254)
Net operating profit	1 261	994
Net financing costs	(2) (315)	(173)
Share of profit/(loss) from equity accounted investments	638	417
Profit before taxation	1 584	1 238
Taxation	(595)	(321)
Profit for the period	989	917
Attributable to:		
- Equity holders of the parent	962	856
- Minority interest	27	61
	989	917
Attributable earnings per share (cents)	307	281
Headline earnings per share (cents)	285	256
Realised exchange rate (R:US\$)	6.76	6.36



(1) Pro forma information as if Exxaro had existed in its current form in 2006 and 2005, but excluding Namakwa Sands and Black Mountain/Gamsberg

(2) On assumption that full historic net debt of Kumba Resources carried in Exxaro

Initiatives

- Focus on extraction of operational and financial synergies
- Ongoing business improvement initiatives
- Realising growth within sustainable debt levels in Exxaro
- Transparent target setting and management incentives



Dividend Policy

Exxaro

- Target payout ratio of 50% of profit after tax
- Subject to future capital and working capital commitments

SIOC

- Should provide significant cash flow to Exxaro through 20% shareholding

